or Signed NSH, Fry, MAR

In enswer to paragraph 26, Minutes #68:

Mrs. Horch deeply deplores the fact that printing lectures of such nature as were described in the Minutes from Urusvati Headquarters were given at the Museum, and also the sale of such pernicious literature. Mrs. Horch has persistently requested Dxx. xxxxxx to advise NEXXXX to confine himself to economic and social problems and eliminate pointies issues. At the specific lecture mentioned, Mrs. Horch reminded and requested provinces to see that any pointies literature be removed and he immediately went down to attend to it. Obviously from the Minutes which you sent, I first learned that impermissible literature was for sale at end of lecture. This apparently was done in underhanded method against the instructions of Dr. RXXXX. At a recent lecture I again insisted that Ruxes inform the speaker to avoid pakkkixx and be sure that no literature was for sale. He went in my presence to fulfill this request. I went to the lecture and no literature was there. I was called away about 15 minutes before the conclusion of the lecture to attend to a rental of the Hall. I learned later from Mrs. Schaffran that he spoke badly in that time, and apparently the literature was displayed at conclusion of lecture. This is certainly malicious and underhanded.

In view of these malevolent actions, and in as much as some courses presented by \*\*Example staff have been vulgar and \*\*Example and not at all in keeping with our policies, Mrs. Horch suggests that it might be advisable to break with \*\*Example and use the opportunity before Prof. Roerich's arrival, since the series of lectures are concluding now. In addition, some of the magazines which he prints are obnoxious and vulgar.

A copy of our contract is herewith attached. Dr. Ruxex printed his circular of lectures before it was ever shown to us, although the general series was approved by all Trustees. He covered himself by saying that the courses were approved by the Board of Education (according to paragraph 3 of contract) which is a very conservative body. The results of this series have shown the duplicity of his character, and it might be best to break with him as he cannot be trusted.

Dr. and Mrs. XXXXX had informed Mrs. Horch that NXXXXX is definitely not affiliated with any political party and is not a propagandist for any particular XXXXXXXXX but is a theoretical, liberal economist, and also that the Board of Education at Albany had nothing against him.

### ADDENDA TO MINUTES OF THE 140th MEETING:

Mr. and Mrs. Horch herewith amend their former donations as follows:

\$1,112,496.74 had been advanced to the Roerich Museum of which the principal was donated in Perpetuity, retaining however, for themselves the interest at the rate of 4%.

At the Trustees Meeting held on October 11, 1931,

"Mr. and Mrs. Horch decided to donate \$500,000, completely relinquishing all interest on this amount, also donating interest accrued on the \$612,496.74 up to October 1st, 1951. Mr. and Mrs. Horch retain for themselves however, the interest at \$% on the \$612,496.74 for themselves and heirs."

### THE FOLLOWING MATERIAL SENT TO PROFESSOR NICHOLAS DE ROERICH

Minutes of the 169th Meeting of the Trustees of Roerich Museum Minutes of a Special Meeting of the Trustees held Jan. 23, 1932. President's Report of March 26, 1932.

Roerich Museum Report No. 107.

Mr. M. M. Lichtmann's letter No. 42.

Mr. M. M. Lichtmann's letter to Mr. S. Roerich.

Mr. M. M. Lichtmann's letter to Mr. Shibayeff.

Minutes of 191st Meeting of Trustees of Roerich Museum, held on Nov. 27th, 1932, New York City. Present: Louis L. Horch, Chairman, Nettie S. Horch, Esther J. Lichtmann, Sins Lichtmann, Frances R. Grant, Maurice M. Lichtmann. Minutes of 190th Meeting were read and approved. 2) Roerich Museum report No. 135 was presented. President's report of Nov. 26th was read. 4) Minutes of the 5th Meeting of the Trustees from Urusyati Nov. 2nd, which arrived here on Nov. 22nd were read. 5) Mr. Horch wrote a letter to Dudley Crafts Watson in regard to the Banner of Peace being represented at the World's Fair in Chicago. Mr. Horch will likewise take up this question with Mr. Corbett and Mr. Harsche. 6) All the receipts for paintings from the European Branches as well as Asiatic Branches were placed in the Nicholas Roerich Painting Corporation. 7) The Trustees appreciated deeply Prof. Reerich's address at the election of the late Dr. Norwood as member in perpetuity of the Reerich Society. This address will be read at the evening in memory of Dr. Norwood on Nov. 30th. 3) The insignia first class to be conferred upon the Duke Louis Victor de Broglie, N. L. will be sent to Mme. de Vaux, according with Prof. Roerich's instructions with the next boat. 9) Regarding the approximate sum of \$30,000 tied up by the Supreme Court, was not as yet received back. 10) In reference to Duvernois book, Miss Lichtmann is translating it and has acquired some funds already for the publication. Mr. Newborger donated \$60. Mrs. Campbell \$5. The Trustees will contribute also according to present possibilities. Further funds will be solicited. 11) Upon Prof. Roerich's motion, it was duly resolved to elect Dr. Felix Lukins as honorary advisor of the Roerich Museum. 12) We are trying our best to locate the indicated people. The Campaign Committees was not very active as to the collecting of Funds. We must strong then all the Committees. Since Dr. Cousins left, Mrs. Lichtmann suggests to elect Dr. Forman as Chairman of the Banner of Peace Committee. 13) Urusvati Minutes No. 5 from Urusvati Headquarters were read. 14) In answer to the Urusvati Minutes No. 5, a detailed Urusvati report is sent to the Trustees at the Headquarters/ 15) The address of Mr. Shapiro, mentioned in Minutes 20, Par. 8, could not be located. 16) Miss Eather J. Lichtmann suggests to give a reception to Prof. Piccard at the Museum and invite him to live in the Museum during his stay in New York. Miss Lichtmann suggests to write to the Belgian Government, extending this invitation to Prof. Piccard.

- 17) Miss Grant suggests that when Mr. Y. Cappard comes to New York by invitation of the Brooklyn Museum to make a friendly contact with him. The Press has been in communication with him.
- 18) Due to the new attack of the opposition in putting in an injunction to stop the Educational expenses until the case comes up before the Appelate Division on Becember 9th, Hence drastic curtailment will have to be made again.
- 19) Miss Esther J. Lichtmann reported that she saw yesterday Mr. Stokes and approached him for a contribution to the works. He has contributed \$100 to the publishing of the book of "The Heart", which he will give after Jan. 1st, being financially tied up.
- 20) Miss Esther J. Lichtmann road two letters from Col Mahon of Cet. 51st. The copies will be sent to Prof. & Mme. Rosrich by Miss Lichtmann. The copy of Dr. Lukin's letter to Esther J. Lichtmann will also be sent to Prof. Rosrich.
- 21) The missing paragraphs of "Infinity" between 683 and 715 were transated by Miss Lichtmann and "iss Grant on Sunday, Nov. 20th. The further missing paragraphs from 715 to 744 will be inserted and translated from the manuscript in New York as per request of Mms. de Roerich.
- 22) Letter of Chklaver to Prof. Roerich of Oct. 17th was read.
- 23) Prof. Recrich's letter No. 47, Nov. 2nd to Dr. Chklaver was read and greatly appreciated.
- 24) Prof. de Roorich's letter No. 47 to Baron de Taube of "ov. 2nd was read.
- 25) Prof. de Roerich's letter to General Potocki of Nov. 2nd was read. The Trastees deeply valued the wonderful spirit of the contents.
- 26) Ten copies of Duvernois book were given to Mr. Lichtmann for distribution.
- 27) Letter to Mr. Guszik from Prof. Roerich was read.
- 28) Prof. Roerich's letter to Dr. Lukin No. 1 was read.

Sina Lichtmann Esther Lichtmann Methi S. Horch M. M. Lichtmann Francengement Sinney Howleye Mrs. Lichtmann has announced that the Master Institute has kept since June all cash receipts not entering them into the general accounts, in order to pay the teachers from June on as well as all current expenses.

The Roerich Museum Press also has held its cash to meet current obligations.

To hasten the Sending of the Minde Jan Inclosing then in my Letter 311. this week of Sp. 14. A BANGER OF THE STATE OF THE ST A STANDARD OF THE STANDARD OF 3

These were sent with Minutes 211 of April 23rd 1933.

Annex Roerich Museum Minutes of the 18th Meeting No.18, pa.1

The item \$1,057,657.55 under surplus column consists of the following items:

\* LLHorch and Nettie S.Horch (outright donation).....400,000.-LLHorch and Nettie S.Horch (donation of capital

with interest of 4% per annum payable)........636.271.55

N.Roerich (donation of capital with interest of 4% payable)

Loan of N.Roerich (since repaid)

21.086.-

\$1.057.657.55

\*The change of this figure will be explained personally.

These figures only refer to the year ending September 30th 1932.

The receipts of the sales of Old Masters was shown in the period Oct.11929 to Sept.30,1930

The item \$117.000 given to save the Institution goes back to prior to October 1st, 1929

The revaluation of the expedition item will have to be personally explained to you

The Nicholas Roerich Paintings and Art Collection Inc. assets are kept separately.

(signed) Louis L. Horch

Annex No.26 March 29th 1933

\$200.000.- represents purchases of Paintings. The \$200.000 principal or capital was donated by Prof.de Roerih with the understanding that 4% interest per year should be paid to Prof. de Roerich. The \$21.086 are trip expenses of Prof.de Roerich to the United States and return to India (1929/1930). The cap ital sum of \$21.086 was donated and interest of 4% to be paid to Prof.de Roerich At the time when these financial transactions were made the capital sum of \$221.086 and \$636.271.55 were donated outright and interest of 4% per annum was to be paid to the donors. These are transactions of the same type as "Trust" and annuity agreements. Donations of capital the auditors felt coild not be placed on the books as loans. However as the atterx nexxx interest has lately not been paid to the donors, Mr. Horch will asl our attorneys if on account of failure to pay the interest the capital sums now fall due and the item "donation" could be changed to "loan". The item of \$300 referred to in this paragraph is a loan of Prof.de Roerich's made by him to the European Center.

We shall send Mr.L.Kirstein the data about Stransky and Sacre du tintemps which Prof.de Roerich was kind enough send.

(initallian L.L.H.

no

Faturate Many "Minutes of the 223rd Meeting of the Trustees of Roerich Museum held on July 20th, 1933." Present: L.L. Horch, E.J. Lichtmann, F.R. Grant, M.M. Lichtmann. Mr. Horch opened the meeting with the reading of the letter of Professor de Roerich to the Trustees of June 26th, 1933. Para. 1. Mr. Horch states that he is profoundly grateful for the illuminating indications contained in Prof. Roerich's Letter of June 26, 1933, as to the means which would enable us to carry out the "Movements" and the Indicated Coming of our Great Leader. Since Professor Roerich's Letter of March 29th to Miss E.J. Lichtmann and the letter of May 24th to the Trustees as well as Madame Roerich's beautiful Letters, Mr. Horch and Mrs. Horch have talked dailey how best to carry out these great tasks, which can so uplift the Werks and America. If anything, Prof. Roerich should come earlier to America, but certainly not one day later. We shall do everything to fulfill the indications. The work of U. is very close in Spirit to me, and I hope to find the right approaches to some people who have financial means at their disposal. In reference to our Founder's letter of June 26th to the Trustees and Madame Roerich's letter of June 28th, Miss Lichtmann wishes to express to our Founders her prefound gratitude for all the points pertaining to the great Exhibition. Miss Lichtmann regarded and regards her mission of which Madame Roerich speaks in her letter as most sacred - for she realizes the undeferableness of the visit as planned as well as the great significance connected with it. As she has this cause at heart and understands all the consequences of the delay, she will put all her efforts to fulfill this sacred mission. RELUCIENCE ENCHANGE ENCHANGE EN CONTRACTOR E ADMINISTRACION XI SEGUIDA NESETA DE LA CARRESTA DEL CARRESTA DEL CARRESTA DE LA CARRESTA DEL CARRESTA DE LA CARRESTA DEL CARRESTA DE LA CARRESTA DEL CARRESTA DE LA CARRESTA DEL CARRESTA DE LA CARRESTA MINGXXXIORICHXXXXINGGARLISHEXEXXXXXXXXXXXXXXXX The possibilities of approaching people in reference to the mentioned corporation were discussed by the Trustees. Also names of financiers and friends were mentioned by the Trustees. The Trustees would like to know whether in case of special interest a copy of the address printed in 1929 with the Emblem of the Corporation could be given. Paragraph 5. Miss Lichtmann brings to the attention of the Trustees the following facts that Professor Rosrich has graciously loaned the following sums which have enabled the publication of the following books, post-cards, and have made possible Baron de Taube's trip to the Bruges Conference - not to speak of all the generous donations so many by Professor and Madame de Roerich which have enabled the institution to carry out so many great important things. The following is the list of the Museum's debts to Professor Roerich: Campaign Post-Cards Publications - Books. \$ 85.00 Banner of Peace 100.00 Conflagration 150.00 Queen of Heaven \$400.00 Chalice of the East 400.00 Paths of Blessings 300.00 Leaves of M. (first book) 150.00 Master's Commands 400.00 The Book of the Grand Duke \$485.00 300.00 Heart of Asia (Alatas) 475.00 Heart of Asia (R.M. Press) 300.00 Monograph of Yaremenko 500.00 Seminarium Kondakovianum 25.00 Reprint Dr. Chklaver's article \$3100.00 485.00 100.00 For Baron Taube's trip \$3685.00

## Minutes of the 223rd Meeting

### (continued)

(para. 5) In addition to this sum total of \$3685.00, Prof. Roerich has helped the inauguration of Alates, New Syndicate, by purchasing shares, and has donated \$100.00 for the trip of the delegates of the European Center to Bruges Conference. Miss Lichtmann therefore urges the Trustees to give deep consideration to these facts and re-imburse Prof. Roerich these gracious loans which are some of them for years on the accounts of the Museum. Besides these sums Prof. Roerich has laid out \$200.00 for the printing of "Sur les Pistes de l'Asie Centrale" and for A.Y. publications etc.

Paragraph 14. Mr. Horch states

re. 39th Meeting Para. 38 (Urusvati)
We hope Mr. M.L.Ernst will fully take advantage of Mr. Rick-

aby's statement that he has only 30 % deposit of Bonds.

Mr. Ernst has been advised that a public Statement in the Press that a eorganization has been concluded can have many beneficial effects for our Institution. Such a Statement would also be of great benefit to the Bondholders, because it would help the Renting of Apartments and stop some Tenants from moving out. The continuance of the cultural events is of the highest benefit to Bondholders.

Para. 17. Miss Lichtmann heartily appreciates Prof. and Mme. Reerich's approval of her suggestions for the Convention and the initial Committee for the Banner of Peace Convention. The mentioned names by Prof. Roerich will be added to the Committee - of course it is understood that all group leaders of the R. Society will be invited to serve on this Committee.

Para. 24. Miss Lichtmann brings to the Trustees attention the following urgent matters. As we all know Professor Roerich has loaned to Urusvati the sum of 2,400 rupees and it is urgent that we reimburse Professor Rosrich this

> Minutes of the 224th Meeting of the Trustees of Roerich Museum held on July 28th, 1933. Present: L.L.Horch, E.J.Lichtmann, F.R.Grant, M.M.Lichtmann

Para. 1. Mr. Horch opened the Meeting with the following: Mr. Horch states that he feels confident that the needed sums for Prof. Reerich's Trip will be forthcoming and therefore asks Prof. Reerich

to prepare for his trip so that no delay shall occur.

The Writer pledges all efforts towards the necessary Preparations here financial as well as otherwise. The Visit of Our Great Leader is of such significance that everything possible must and will be done.

Miss Lichtmann wishes to add to the statement of Mr. Herch her hearty accord with Mr. Horch in regard to Prof. Roerich's coming and preparation for the trip. Our Leader's visit to America is one of most urgent necessity.

Miss Grant feels that she speaks for all Trustees unitedly in expressing appreciation for what Mr. Horch has voiced, since we all feel not only the imperative necessity of Prof. Roerich's visit but the great privilege which is given us at the present moment.

# Minutes of the 224th Meeting (continued)

Para. 17. Mr. Herch suggests that another release should be prepared about the barbaric destruction of the two pannels of Prof. Recrich and the newspapers be approached personally and not by mail, as thus far nothing seems to have appeared except Novoye Russkaye Slove of July 23rd, where the article "Vandalism" by Prometheus appeared in full.

VII Conferencia International Americana

Montevideo

Dear Miss Grant

Many thanks for your letter of Dec.4 The matter was immediately probed and as you will see from enclosed the resolution in the form which you desired has been adopted. I am delighted that this purpose has been attained. Very sincerely. L.S.Rowe.

La SEPTIME CONFERENCIA INTERNATIONAL AMERICANA

Resuelve: Recommendar a los gobiernos de America que aun no lo hubieren hecho la suscripcion del "Roerich Pact", iniciado por el "Roerich Museum" de los Estados Unidos y que tiene por objete la adopcion universal de una bandera ya creade y difunfifa, par preservar con ella, en cualquier epoca de peligro, todos los monumentos inmuebles de propiedad nacional o particulares que forman el tesoro cultural de los pueblos. (Aprobada por le sesion plenaria me 16 de diciembre de 1933)

Miss Grant reported that she had written to Dr.Gil Borges transmitting to him the resolution. Also that Secretary Wallace will confer with both Dr.Gil Borges and Dr.Rowe, as to the means of pressing the consumation of this entire matter.

COPY (from Minutes 265, April 8th 1934, para 12)

#1 PAN AMERICAN UNION Washington DC, USA.

April 5, 1934

Dear Professor Roerich:

After reading your books, I would like to address you not so much as a professor but as an apostle of the gospel of beauty and peace and as a prophet of the world to come, a world illuminated by the light of the spitit.

The books you have sent me are precious gifts. They show that you can interpret in words the deepest thoughts of the mond and the spirit as masterfully as you have expressed them in color in your paintings.

There is a fundamental unity in your literature and artistic work. It seems to me that there is much of the color of your paintings in the pages of your books and much of the music of your words in the symphony of colors of your waintings.

Your books and your paintings have taken me to the threshold of a won-

derful world of thought and beauty.

With my very cordial thanks I am, my dear Professor Roerich, Faithfully yours. (signed) E.Gil Borges.

COPY

April 6, 1934.

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wise Wient reported that end and writted to Dr. Gil Borger transmitting

Dr.E.Gil Borges Pan American Union, Washington, DC

My dear Friend, Your letter of April 5th touched me deeply because I value greatly your opinion. Not only in your words but in your eyes I sensed that true Spirituality which leads us towards the Supreme. In this universal truth and peace we may reach the fundamental collaboration - for to be, not only good neighbours, but co-workers as well in so urgent a construction for a new peaceful life.

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In all your suggestions regarding our Pact and future exhibitions in all your benevolent strivings for cooperation - I feel real friendship; and in this friendship, let me greet you. During our stressful present times when so much confusion and commotion burdens the world, we must uniteall the positive elements of progress towards the apotheosis of human brotherhood. And in the name of this great construction, I send you my most cordial greetings.

In spirit with you,

(signed) Nicholas Roerich.

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COPY of Annex to Min. 249, Jan. 16, 1934 from MY

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(signed) E.Gil Borges.

COPY

April 6, 1934.

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Dr.E.Gil Borges Pan American Union, Vashington, DC Pan American Union. Washington. DC

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In spirit with you,

(signed) Nicholas Roerich.

ATTION HOT WATER

### MINUTES OF THE 275th MEETING OF THE TRUSTEES OF ROERICH MUSEUM, HELD ON JUNE 17th, 1984.

Present: Mr. L. L. Herch, Chairman, Miss Frances R. Grant, Mr. M. M. Lichtmann, Mr. Sidney Newberger.

- ) The President's Report of June 16th was read.
- 2) Minutes of the 78th Meeting from Urusvati Headquarters were read.
- 3) Mrs. Lishtmann informed that the bookkeeper of Master Institute will be discharged for the summer in order to save expenses.
- 4) Mrs. Lichtmann also acquainted the Trustees with the financial situation of the Master Institute.
- 5) Mrs. Lichtmann read Mr. Gustehick's letter in which he asked to collect money for his Society from various members and Societies in this country on subscription lists, otherwise he states that it is difficult for him to continue his activities.
- 6) Miss Grant brought up the page of the Foreward for the 2nd volume of Roerish Pact.
- 7) The Roorich Museum acknowledges the receipt of \$25.00 from the Roorich Museum Press as a lean towards the payment of European Center.
- 8) Dr. Chklaver's letter No. 196 was read.

\$ 1/2/x

Laris S. Horch Sina Lichbmann

M. W. Woldmann

COPY (Annex to Min. #280, NY, Aug. 9th, 1934)

# DISBURSEMENTS MADE FROM \$500 LOAN OF MME HELENA DE ROERICH

De Silva & Schafer H.C.Hauth, 2nd Mortgage Bonds	100.00
Dr.George Chklaver 2500 Francs	170.12
Independent Electric Light Co	186.27
American Express Company Shipment of Paintings to Japan	34.05
New York Telephone Co.	11.50
	å 501 04
	\$ 501.94

### MINUTES OF THE 319th (SPECIAL) MEETING OF THE TRUSTEES OF ROER ICH MUSEUM HELD JANUARY 20th, & p.m.

Present: Louis L. Horch, Chairman; Mrs. Nettie S. Horch, Miss Frances R. Grant, Mr. Maurice M. Lichtmann

- 1) Miss Grant reported about her trip to Washington. Miss Grant will write and attach her report.
- 2) The Trustees are highly gratified at the favorable turn now under way, which will give a new impetus to the world adoption of the Roerich Pact and recognition of its creator, Nicholas Roerich.
- 3) Details were discussed regarding the receptions in connection with the signing of the Treaty, and presentation of the Insignia to Signatories, Heads of Governments, and for President Roosevelt. It was found most advisable to arrange the presentation and reception right at the Pan American Union, following the signing of the Treaty.
- 4) Mr. Horch proposed that Mr. W. ask President Roosevelt for a message on this occasion.

Louis S. Horch Wester S. Storch M.W. Liehtwarm. Sina Lichtmann

# 320年

# MINUTES OF THE THE MEETING OF THE TRUSTEES OF ROBRICH MUSEUM HELD JANUARY 24th, 1935

Present: Louis L. Horch, Chairman; Mrs. Nettie S. Horch, Mrs. Sina G. Lichtmann; Miss Frances R. Grant; Mr. Maurice M. Lichtmann

1) Mr. Horch visited the Japanese Consulate on January 24th. Mr. Horch was advised that the copy of "Himalaya" given to them and intended for the Imperial Japanese Household was lost. Mr. Iguchi, Consul of Japan, requested another copy to be sent over. The Imperial Household had advised them that they did not receive the expected copy and would appreciate greatly receiving one.

Mr. Horch again strongly protested in the name of 86 Societies to the Consul about the malicious attacks against the great friend of Japan, also that it is truly unbelievable that the Japanese Government has thus far not acted.

Mr. Iguchi stated that he is awaiting a letter from the Foreign Minister, Hirota, about this matter, which they all deeply regret.

He mentioned that a copy of a letter was received from Foreign Minister Hitota which the Foreign Minister had written to the Consul General at Harbin, requesting information about conditions at Harbin.

Mr. Horch made a strong protest, telling Mr. Iguchi that great harm was being created by these false and malicious attacks, as the reprints of the Harbin articles are appearing in other parts of the world.

Mr. Iguchi assured Mr. Horch that adequate action will be taken.

- 2) Mr. Horch stated that Dr. Chklaver has written that the "extension of visas" are ready, and has requested Mr. Horch to cable this to Professor Roerich, which was immediately done.
- 3) Mr. Horch reported that, accompanied by the Loan Broker, he visited Mr. Montgomery on January 23rd for the purposes of securing a loan on the Building. Mr. Horch strongly urged the Banker to grant the loan. A decision will be rendered next Tuesday.
- 4) Mr. Horch states that the "Permanent Committee" continues to receive excellent letters, felicitating highly upon the contents of the "Proceedings Book."

Upon the election of Roy Chapman Andrews as Director of the Museum of Natural History, Mr. Horch had written him in behalf of the Trustees a letter of congratulations. Mr. Horch read the friendly letter of thanks from Mr. Andrews.

- 5) On January 21st, Mr. Horch gave suggestions to Miss Grant in regard to a cable she intended sending to Professor Roerich.
- 6) Mr. Horch stated he spent the entire Monday morning, January 21st, with Mr. Bridges of Horace Ely & Co. at the Building, who made an inspection of the Building for the purposes of making an appraisal.
- 7) Mr. Horch consulted twice with Mr. Cracovaner in bahalf of the Loan on January 23rd.
- 8) Mr. Horch will call a meeting of the Permanent Committee for Next Tuesday evening at 8 o'clock.

- 9) Memorandum on further copies of the Proceedings sent out this week by the Chairman is attached.
- 10) A statement by Mr. Platkin is attached.
- 11) Mrs. Horch reported that the Roerich Society gave \$100 to the Museum and Mrs. Jessie Newberger loaned \$50 to the Museum for current needs.
- 12) Miss Grant advised the Trustees upon her return to New York that the Pan American Union will change the wording of the Roerich Pact and by effecting this change, the Pact will be made open for ratification for all nations of the World. To effect this change, the present document of the Pan American Union will be sent around again to the 20 nations representing the South American Governments.

The President regrets that he was not notified by telephone from Washington by Miss Grant that this change was being made so that he could inform the other Trustees and the Permanent Committee. Mr. Horch considers that Miss Grant has no right to take upon herself any important decision without first consulting the President and Trustees.

When Professor Roerich was in New York, the Pan American Union wrote letters and sent the draft of the document to be signed to Professor Roerich for his final approval. As the Roerich Museum presented the Roerich Pact to the world for adoption, the Pan American Union should officially write, in the absence of Professor Roerich and Madame Roerich, to the President and Permanent Committee any changes it intends making so that everything is done in an official and in a dignified manner. Mr. Horch believes that in such matters the Permanent Committee should also approve such important changes.

Since the corrected Roerich Pact must be sent to the 21 nations for approval, Mr. Horch states that this development provides a splendid opportunity for a paragraph to be included in this Draft, announcing the great importance of the Roerich Pact in Peace times. This is so needed to strengthen Prof. Roerich's claim for the Nobel Peace Prize towards which we all have been working.

- 13) Mrs. Lichtmann stated she believes that the Permanent Committee should take a major part in the forthcoming actions of the Pan American Union for world ratification. Mrs. Lichtmann proposes a meeting between Mr. Horch as Chairman of the Permanent Committee and Dr. Rowe should be arranged, so that in this manner the work of the Permanent Committee will not be diminished but will strengthen the presentation of the Pact to world powers. Mrs. Lichtmann also feels that Mr. W. will welcome such a thought. Mrs. Lichtmann feels that the last point of Mr. Horch regarding the significance of Peace is of utmost importance to include in the Pact.
- 14) Mr. Horch suggests in reference to his statement just given that if necessary, this paragraph regarding "Peace" could be included into the Preamble. Mr. Horch suggests that Miss Grant speak about the possibility of this inclusion to Mr. Gil Borges and Mr. Wallace.
- 15) Miss Grant cautions that again to request a reconvening of the Committee and a change of the Preamble or Treaty is of the utmost danger. She asks that before such change is requested, the advice of Prof. and Mme. Roerich both be asked.

Miss Grant some weeks ago proposed the inclusion of these Peace measures, and Mme. Roerich pro osed that the importance of the inclusion of the Name was paramount. This Miss Grant has tried to fulfill.

Miss Grant further stated that since Prof. Roerich had approved the change of the Treaty to a World Document, about which Miss Grant had notified him many months ago, Miss Grant did not believe she assumed any personal authority by this change which enhanced the prestige of the document for Professor Roerich's name.

Miss Grant brought to the meeting the following proposal: To the end that the great functions of the Permanent Committee of the Roerich Pact, in consummating the real intentions for peace which form the foundation of the Roerich Pact, Miss Grant will be hap y to talk to Dr. Gil Borges on her next visit about the significance of this committee and its vital function in consummating the Roerich Treaty as a living force.

She therefore suggests that thought should now be given on the best methods following the signing of the Treaty or even before, of consummating the two following purposes of the Roerich Pact:

1. The cataloguing of the Art Treasures by the nations

2. The Alliance of Ancient Cities

To the end of the consummation of these purposes, Miss Grant proposes that letters go out to the various countries for the first aim. And for the second, Miss Grant proposes that we should even now propose such an Alliance to such cities as constitute in themselves cultural sites of irreplaceable importance; that we should ask Dr. Magoffin to draw up the lists of such cities and begin feeling them as to their interest in this Alliance of Cities united on the cultural implications of the Roerich Pact.

The Trustees will look over the report and discuss the proposal of Miss Grant.

- 16) Mr. Horch states that if Miss Grant feels that it will endanger the progress attained thus far, it would be better to drop his suggestion.

  MMr. Horch believes that in the view of Miss Grants mood no success in regards to this suggestion is possible.
- 17) In accordance with the conversation, Mrs. Horch asks whether Miss Grant wishes to reject the suggestion offered by Mr. Horch, to phone or speak personally to Mr. Gil Borges whether a sentence on "Peace" can be introduced into the Pact or preamble.

Mrs. Horch believes that in altering the Treaty from a Pan American one to a World Treaty is a great change, and not a matter of changing one word, as mentioned. Therefore it is but natural that the Roerich Museum and Permanent Committee would also welcome this opportunity which has been under consideration to enhance the Pact, before submitting it to all the powers of the World.

18) Miss Grant stated she is ready to speak to Dr. Gil Borges to make any changes on the Pact which the Trustees ask her to make. The Committee on the Roerich Pact, as reported, by us, has changed the Preamble; as requested pregiously, has made the Inter-American Treaty into a World Treaty, as already reported, to Professor Roerich and apparently approved by him.

Miss Grant asks the Trustees what else they would like to alter in the Pact, and she will ask Dr. Gil Borges to reopen the question before the Committee.

Miss Grant also felt that she did not do an injustice to Professor Roerich or the Trustees by acting in this mather. Miss Grant wishes to point out the decision of the Trustees on November 16 in regard to her question and authorization in this matter as per Par. 4, Minutes 300.

However, Miss Grant regrets that Mr. Horch believes that she acted incorrectly

or without authority in this matter, and is ready to reopen the question with the Pan American Union. She requests instructions as to what changes are to be suggested.

- 19) Mr. Horch states Paragraph 4, Minutes 300 has no ap lication to the matter discussed today because of its recent development.
- 20) Mrs. Horch states that in view of change of circumstances and new opportunities offered, we should take advantage of the situation to enhance the cause of our Leader.
- 21) Regarding Miss Grant's previous statements implying Mr. Horch's remarks Mr. Horch made it clear at the meeting that the change of the Ban American
  Treaty to world ratification is highly commendable, but pointed out to
  Miss Grant that since the turn of circumstances permitted alteration or
  improvement in the Pact, that if Miss Grant had telephoned the President,
  mentioning thatxx to them that she would take up the matter with the Museum
  and Permanent Committee this would have provided opportunity to accept
  the suggestion of Mr. Horch to include the idea of "Peace" in the Pact at
  that time.
- 22) Mr. and Mrs. Lichtmann join Mrs. Horch's statement regarding Mr. Horch's attitude at meeting, and approve Mr. Horch's suggestion regarding inclusion of Peace.
- 23) Miss Grant requests the Trustees' instructions what to include in Pact, and
- 24) Mrs. Horch formulates the following in behalf of the Trustees: The principal point to be included is "peace aspect" in the draft or preamble, and as Mr. Horch originally stated, this should be proposed in friendly way.
- 25) Miss Grant stated that on November 28th she made such proposal in regard to the Peace inclusions and is naturally greatly concerned about the Peace aspect. She will do the best possible to this end.
- 26) Mrs Horch asks why if Miss Grant approved of the suggestion of Mr Horch was it necessary for her to bu rden and exhaust the Trustees by a two and one-half hour argument of most unpleasant nature?

Lais & Horch Mitter S. Horch Il W. Zichtmann

### My dear Mr. Horch:

Yesterday I received \$150 from Mrs. Horch, which sum was deposited in the Roerich Museum account. From this amount, the sum of \$115 was paid to the Electric Light Co., leaving a balance of \$35 in the bank. The following urgent needs are herewith called to your attention:

Amt. Require

with called to your attention:	Amt. Required
1) We owe Western Union Telegraph Co. \$98.50 for November and \$91.06 for December. If we do not send a check for \$98.50 within the next day or two, they may discontinue the service	\$98.50
2) Monthly interest needed for Chemical Bank	100.00
7) Paul M. Klein, atty for M.J. Corbett & Co., insists on \$15 balance as per agreement with us. We only sent him \$10	15.00
4) Guardian Life Insurance Co. insists on getting at once the rent of 321 W. 103rd Street for December. The amount it	150.00
5) 5000 francs to Dr. George Chklaver	330.00
6) Rosenblum and Kramer Inc. threaten legal action if \$22 for work in 321 W. 103rd Street is not remitted by Jan. 19	22.00
7) State Insurance Fund threatens discontinuance of compensation insurance policy if \$60 balance is not paid by Jan. 27	60.00
8) Remington Rand Inc. demands \$21.55 for payment in full of their type- writer, purchased March 1933	21.55
9) Mr. Hunt of Hunt Printing Co. demands payment of his printing bills, which amount to	46.50
10) Miss Kay, acting for De la Selva, the artist, has called asking for the balance of his money which amounts to	158.00
11) In addition to the above, the following is needed:  a) To meet notes in February  b) Sundry creditor payments  c) Cash, Postage and other items	50,00 25,00 25,00 \$1,101,55

Respectfully submitted, (Signed:) H. S. Platkin

I make no mention of the fact that we owe the Electric Light Co. between \$5-600 for the last 5 months.

Something must be done at once in the way of providing monies to meet these urgent needs.

Present: Mr. Louis L. Horch, Chairman, Mr. M. M. Lichtmann; Miss F. R. Grant, Mrs N. Horch

- 1. Mrs Lichtmann regrets very much her absence from the meeting to-day because of illness.
- 2. Mr.Horch stated: We are on the Eve of the return of the Building. It is therefore essential that all conditions of the Plan of Reorganization shall be carried out without delay. Mr.Schur believed the closing of the title will take plase on Tuesday, subject of course to some last minute delays.

The Building returns to the Master Institute of United Arts, Inc. in 1922 A corporation without any debts or assets - to protect the Building from any lawsuit from the creditors. Serious consideration should be given to the Roerich Museum Corporation debts. Although we are not in position to repay any debts at this time, still we must also think of a plan of how to act for future repayments, and emergencies. We should consider a policy towards these creditors. The President, and I am certain the Trustees, are anxious to repay these obligations when finances improve.

The Roerich Museum owes approx. \$70,000 in old debts. A detailed statement is being prepared by the Auditor. I will mention a few important debts here:

Chemical Bank and Trust Co. - - - \$16,750 M. Lwenstein Estate - - - - 17,000 Westinghause Electric Co - - - - 11,000 Mrs Lionel Sutro - - - - - 7,100 W.R.Conklin - - - - - - - 3,300 Sugarman and Berger - - - - - 4,000

Besides the above-mentioned debts, there also exist the moneys due to Mrs Katherine S.Campbell. This is the complete list of her loans to the Roerich Museum: the moneys were used exclusively for Museum purposes, and the Trustees in New-York were advised of these loans:

Loans by Mrs Campbell up to Apr.1,1934: December 29th 1930 - - - \$5,000
March 5, 1931 - - - - 10,000
May 28th 1931 - - - - 4,000
February 12,1932 - - - 10,000
August 6,1932 - - - - 200

\$29,200

Returned to Mrs Campbell, June 1,1931 - - - - - 500
TOTAL loans made - - \$28,700

This financial statement was submitted and approved by Mrs Campbell on Apr.1, 1934 while Prof.Roerich was here on his last visit.

Mrs Campbell loaned an additional \$5,000 on Demcember 24th 1934, This loan it is hoped will be repaid within a short while by the Hartman Committee and Rickaby Committees.

Besides these debts, Mr. Horch personally assumed debts of \$20,000 in behalf of the Museum.

This does not include the loans made by Prof. and Madame Roerich, or Mr and Mrs Louis L. Horch.

Complete financial statements are being prepared.

In apportioning our Budget of the future, serious consideration must be given to the gradual repayment of these debts.

- 3 Mr. Horch is preparing financial statement for the Security Department of the State of Massachusetts.
- 4 Mr. Horch has sent a copy of the Draft of the Roerich Pact as approved by the Governing Board of the Pan-American Union to Dr. Chklaver.
- 5 Mr. Horch states that all European inquiries in regard to the Roerich Pact

should be referred to Dr. Chklaver, as so wisely suggested by Mme Roerich in

her letter of January 23rd.

Miss Grant states that she has sent the cable from Mme Roerich and that from Prof.Roerich to her friend. She has asked her friend to see again Mr. Harriman and to think of other leads, in line with Mme Roerich's suggestion of using the name of Mrs Rum.

Mrs Horch states that she had a serious talk with Dr. Kettner, pointing out the new conditions and that the Roerich Society agreement must be accepted in full. and that their activities here must be directly associated with

Roerich Society. The room given must bear the name of Spinoza.

Mr.Horch would like in every way to help the Coop.which offers such a splendid opportunities. The Coop.is of greatest significance. Mr.Horch mentioned that W.Street people have advised him that more complete details are needed in order for them to consider this proposition. The same sources indicated that complete certified financial statements are needed showing the Income and Expenditures for the last 3 to 5 years. Legal documents, blue prints and other details which are usually provided for the securing of a loan are thus far not available.

9 Mr. Horch presented the Tax Reports for 1934 of all the Corporations to the Trustees. These included the Corporations which were not active for several vears.

A representiative of Elmer Rice called expressing interest in Roerich Hall to start a dramatic repertoir movement. Mrs Horch also proposed school of Theatre in connection with the project, from which Master Institute could also benefit. Elmer Rice is one of the most prominent playwrights and producers.

The result of this project depends on the tax exemption situation.

11 Mrs. Horch visited the Phil.group, who continue to be active and enthusiastic in their work. They are painting the Center there, acquiring furnishing of gifts and preparing for opening in March with program and tea. Mrs Horch helped the group in drawing up their constitution. They accept the agreement of conditions between Roerich Society and its branches and ask a Charter and permission to use the seal of Roerich Museum for stationary.

The leaders of this group, Mr and Mrs Schoonmaker, are completely devoted to the Teachings and Concept of Hierarchy and inspired by the fiery image of

Madame Roerich in founding of the Living Ethics.

The Trustees approve of giving the seal of Roerich Museum to the Phib. group to use.

12 The Trustees deeply appreciate Mrs Horch's guidance and leadership of the Phila. Group and are especially gratified at the great understanding with which Mrs Horch inspired this splendid group.

Signed Louis L.Horch

Nettie S. Horch, Sec'y

Frances R. Grant

Sina Lichtmann.

M.M.Lichtmann.

Certified the above to be a true copy

.....

Besides the above-mentioned debts, there also exist the moneys due to Mrs Kathering S. Campbell. This is the complete list of her loans to the Roerich Museum: the moneys were used exclusively for Museum purposes, and the Trustees in New-York were advised of these loans.

\$29,200

Loans by Mrs Campbell up to April 1st,1934:

December 29, 1930.....\$5,000

March 5th,1931................4,000

May 28th,1931................4,000

February 12,th 1932......................200

Returned to Mrs Campbell

This financial statement was submitted and approved by Mrs Campbell on April 1st,1934, while Professor Roerich was here on his last visit.

Mrs Campbell loaned an additional \$5,000 on December 24th 1934. This loan it is hoped will be repaid within a short while by the Hartman Committee and Rickaby Committee.

Feb.20,1935

.... The \$5,000 borrowed from Mrs K. will be paid off from the proceeds of the Building Income.

Mare.

#### MINUTES OF 336th MEETING OF THE TRUSTEES OF ROERICH MUSEUM HELD ON APRIL 7, 1935

Present: Louis L. Horch, Chairman; Miss Esther J. Lichtmann; Mrs. Sina G. Lichtmann; Miss Frances R. Grant; Mr. M.M. Lichtmann.

1) The Chairman states: "The residing Trustees at New York and members of the Permanent Committee received the following letter from Dr. Rowe, Director General of the Pan American Union:

- The Chairman gave out publicity in regard to the signing of the Roerich Pact at the White House. Thus far, publicity appeared in the New York Times and Tribune.
- 3) Mrs. Lichtmann reports that the Russian version of the publicity sent out by Mr. Horch's office re Pact signing at the White House on April 15th was sent by her to papers in New York, Chicago, San Francisco, and Wilkes Barre.
- 4) Knowing how difficult it is to get into the New York press, an article touching an event which takes place in Washington and which would normally be released from there, Miss Grant regards Mr. Horch's article in the Times of yesterday as splendid in dignity and presentation of the facts, and appreciates greatly this release which he made.
- 5) The Chairman's offices were moved, according to the Reorganization Plan, to the Rear South Side of the Building.
- 6) The Chairman states that a check for \$200 was received from Major Stokes for Urusvati for the next two months. This is in accordance with Mr. Stokes' promise made to Miss E.J. Lichtmann and the Chairman a few weeks ago. The check was given by the Chairman to Mrs. Lichtmann, who states that she has sent this donation by air mail (545 rupees) to Madame Roerich.
- 7) The Chairman assisted in the preparation with the attorneys in the filing of the final receivership papers.
- 8) Mr. and Mrs. Horch were advised on April 5th of pending law suits against Dr. Kettner in regard to his embezzling funds from his Societies. Mr. and Mrs. Horch spoke immedia tely to Dr. Kettner, advising him that his connection with the Roerich Museum was terminated, this severance to take place immediately. A letter is to be sent to him which was discussed with the Trustees.

Jours in ordinary mail Les Horch Die Moil Registalder via Korachi 2 JUN 29 2 730PM MISSENT TO MIAMI, FLETION ROERICH Mod. Thelena Roer & MUSEUM 310 Riverside Drive New York, N. Y. naggas Kulu
Gronne of Physica 8-2142 British chidia

MINUTES OF THE #349th MEETING Held by the Trustees of Roerich Museum on August 17th. 1935.

Present Mr Louis L. Horch, Chairman, Mrs S. Lichtmann, Miss F. R. Grant Miss E. J. Lichtmann

para 7) Mr.Horch states in reply to Para 4, Minutes 158 from Urusvati: "...

Therefore we still hope that our Committees will find means to pour new life in our activities, attracting new people for all possibilities come only through people...We must learn to attract new people. If we follow the line of complete contraction in our activities, they will wither away altogether"

Mr. Horch states that he has brought all his friends to assist the Institutions and they have donated and assisted generously. If Trustees here have friends who wish to serve on Committees, and really wish to collect funds, let them enter their names into the Minutes now.

Prof.Roerich, G.Roerich and S.Roerich were in New York during the most prosperous times America ever witnessed, - the period from June 1929 to the middle of October 1929. At that time Mr.G.Roerich engaged a special campaign manager, who collected funds only from the friends we had attracted before, and for this "work" this campaign manager received all the money he collected for his fee, leaving nothing for the Institution.

Prof.Roerich was here during that prosperous period, and also at other times, and he had many great possibilities to attract new friends and interest them to contribute substantially to the cultural work of the Institutions. However, they did not succeed. It is always easy to ask others to do the difficult work, and as it happens, to collect money is the hardest work, and this difficult task we have performed for years. It is easy to give an idea, but it is another thing when the one who gives the idea is put to the task to carry the idea out himself. There is no doubt that since the name of Prof. Roerich is widely spread in India, France, etc. that funds can easily be collected by Trustees and co-workers who live in those countries. For the present time, Mr. Horch is engaged in a most arduous campaign to save an honourable place for the Institution in trying to arrange payments and extensions to creditors, who are waiting for years because of expenditures demanded by Prof. Roerich and Mme Roerich, and some of the Trustees.

Mrs Lichtmann and Miss Grant wish to express their great protest against this statement. They wish to state that since Prof. and Mme Roerich began to guide our Institutions, founded by them, the Trustees began to rise together with the Institutions and acquire name, position and be preserved most miraculously in cases, where others, withoutthe guidance of Three Shield would have long ago perished. Therefore with deepest gratitude, Mrs Lichtmann and Miss Grant wish to repeat again their pledge of devotion and undying loyalty to Prof. and Mme de Roerich, as the transmitters to us of the Indications from the Lord, which they as well as Mr. Lichtmann accepted for 14 years and will continue to accept in future with absolute faith. - All which the Museum had gained in friends and contacts and donations came to us only due to Prof. and Mme de Roerich, as the two Shields who are at the helm of our Institution. It is only due to their guidance that we can and will survive altogether, and bring new possibilities to the Museum. Moreover, Professor and Mme Roerich have given everything they had to all Trustees, and to the furtherance of the work.

para?) As Vice-Chairman of the Permanent Committee, Miss Grant wishes to state that for her, the Indications of Prof. Roerich as Creator of the Treaty and Mme Roerich, as the Vicaress of our works, will continue to be her guidance.

Mrs Lichtmann joins Miss Grant in this statement.

paral5) Re Urusvati Minutes 187, Para 2, in which the Museum debt is increased Mr. Horch wishes again to remind that the Institutions here assume no further obligations for debts; hence, if a Trustee advanced any funds for expenditures, if cannot be charged to the Institution.

Mr. Horch requests that in accordance with this, the financial figures of Para 2 should be corrected. Except donations are received our Institutions here have no income to support institutions abroad, and we have to live according to our honest budget, without incurring further debts as was done in the past.

In answering the statement of Mr.Horch, re para 2, Mrs Lichtmann wishes to remind the Trustees that Urusvati, Himalayan Reserach Institute was and is one of the mainsprings of our whole Work as repeatedly told in Indications. If we will not accept all which is given to us by the Three Shield, the work everywhere will be destroyed, and we shall pay the Karma for it. Therefore it is our sacred duty to support Urusvati, Himalayan Research Institute.

Miss Grant joins Mrs Lichtmann in her statement .

para 16) Mrs Lichtmann wishes to ask whether \$150, which represents our obligations to Mr. Fosdick for the last 3 months (\$50 per month) will be paid to him, as he long ago pledged to send this money to Mme de Roerich for Urusvati needs. This was stted by Mrs Lichtmann at one of the Board Meetings early in Spirng.

Signed

Louis L.Horch
Esther J.Lichtmann
Sina Lichtmann
Frances R.Grant

pa hotally "statel"

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### MINUTES OF THE 349th MEETING HALD BY THE TRUSTEES OF ROERICH MUSEUM ON AUGUST 17th, 1 9 3 5

Present: Mr. Louis L. Horch, Chairman; Mrs. S. Lichtmann; Miss E.J. Lichtmann; Miss F. R. Grant

1) Mr. Horch states that he gave \$50 to the Master Institute to help in publishing their catalogue.

Mr. Horch states that \$73.58 was paid out to take care of Miss Grant's debt to the Receivership and she is given herewith a check for \$126.42, being the final balance due her of the \$200, advanced from the Sutro funds.

Mtss Grant states,
It was Miss Grant's understanding, that at the time of the reorganization, this debt together with the debts of other Trustees, was cancelled.
However, Mr. Horch on August 15, informed Miss Grant that this debt must be paid and that it will be deducted from the \$200, which represented the remainder still due to the Press on the loan advanced to the Museum during a moment of stress from the Sutro book Fund. Having no alternative, since she has no funds herself, Miss Grant has accepted this situation although shes is placed in a serious predicament, as the entire two hundred have to go to the printer.

Mr. Horch states that Miss Grant did a wrong deed by asking Mr. J. Snyder not to put her cash advances on her account in a regular open way. She stated that she would \*\*Exist\* pay for these advances shortly. Miss Grant never paid these cash advances and this debt was discovered too late to place her debts with the other accounts which were cancelled. Thus the Museum was held responsible. Mr. Horch never told Miss Grant that she could be absolved from this debt, but on the contrary Mr. Horch announced at a Trustees Meeting when this was discovered, that Miss Grant must pay this obligation.

## 2) <u>DISBURSEMENTS FOR JULY 1935</u>

Dairymen's Lea	gue -			\$ 60
Morris Plan				250
Richard C. Mur	phy -			250
Guardian Ecces	Insurance	Co		175
N.Y. Telephone	Co			25
Chemical Bank				100
Peter Vasquez		<b>建筑等</b>		80
Westinghouse	Elec. Elev	ator -		200
	July Disbu	rsements To	otal-	\$1240

- 5) Mimites from Urusvati Headquarters No. 158 were read.
- 4) In reply to Para. 2, Mr. Horch states that officials advised him here that they cannot interfere since it has to be done on the place.
- 5) In rely to Paragraph 3, Mr. Horch asks the Trustees at New York if they can

2.

guarantee any funds for the European Center. This is in reply to Mme. Roerich's request if we can guarantee \$720. - per year.

The Roerich Society pays for the Guards which enables the Museum to be open, but it has no funds to give.

The International Art Center has no funds.

Mrs. Lichtmann is deeply saddened by the fact that while Frof. and Nac. de Rosrich are occupied by the greatest problems, a burden of financial reson-sibility for the European Center should also be borne by Mms. de Rosrich. Since the sum mentioned of \$720 will have to be paid from October on, Mrs. Lichtmann hopes that the Trustees will make united efforts to meet this expense, thus fulfilling the Indication that the European Center should be maintained.

Miss Grant joins Mrs. Lichtman in the hope that our united efforts may spare Mms. Roerich from the burden of this responsibility.

Mr. Horch sees no concrete evidence that funds will be available for the European Center. Miss Grant has promised before to help the European Center, but did not carry it out.

- 6) Mr. Hiss purchased the Painting on the installment than and paid more down at that time then he had expected to. Mr. Hiss cannot make any payments now.
- 7) Mr. Horch states in reply to Para. 4, Minutes 158 from Urusvati: "....Ther fore we still hope that our Committees will find means to pour new life in our activities, attracting new people for all possibilities come only through people....
  We must learn to attract new people. If we follow the line of complete contraction in our activities, they will wither away altogether."

Mr. Horch states that he has brought all his friends to assist the Institutions and they have denoted an assisted generously. If Trustees here have friends who wish to serve on Committees, an really wish to collect funds, let them enter their names into the Minutes now.

Professor Roerich, G. Roerich and S. Roerich were in New York during the most prosperous times America ever witnessed, - the period from June 1929 to the middle of October 1929. At that time Mr. G. Roerich engaged a special campaign manager, who collected funds only from the friends we had attracted before, and for this "work" this campaign manager received all the money he collected for his fee, leaving nothing forthe Institution.

Professor Roerich was here during that prosperous period, and also at other times, and he had many great possibilities to attract new friends and interest them to contribute substantially to the cultural work of the Institutions.

However, they did not succeed. It is always easy to ask others to do the difficult work, and as it has pens, to collect money is the hardest work, and this difficult task we have performed for years. It is eas to give an idea, but it is another thing when the one who gives the idea is out to the task to carry the idea out himself. There is no doubt that since the name of Prof. Raerikh is widely spread in India, France, etc., that funds can easily be collected by Trustees and co-workers who live in those countries. For the present time, Mr. Horch is engaged in a most arising can sign to save an honomable blace for the Institution in trying to arrange sayments and extensions to creditors, who are valting for ye re because of expenditures demanded by Prof. Roerich and Mms. Roerich, and some of the Trustees.

Mrs. Lichtmann and Miss Grant wish to express their great protest against th's statement. They wish to state that since Prof. and Mme. Roerich began to guide our Institutions, founded by them, the Trustees began to rise together with the Institutions and acquire name, position and be preserved most miraculously in cases, where others, without the guidence of Three Shields would have long ago perished. Therefore with despest gratitude, Mrs. Lichtman and Miss Grant wish to reseat again their bledge of devotion and undying loyalty to Prof. and Mme. de Roerich, as the transmitters to us of the Indications from the Lord, wh ch they as well as Mr. Lichteann accepted for 14 years and will continue to accept in future with absolute faith. -All which the Museum has gained in friends and contacts and donations came to us only due to Prof. and Mme. de Roerich, as the two Shields who are at the helm of our Institution. It is only due to their guidance the we can and will survive altogether, and bring new cossibilities to the Museum. Moreover, Professor and Mme. Rosrich have given everything they had to all Trustees, and to the furtherance of the work.

- 8) Re Para.5, Mrs. Lichtmann reported the letters received from Dr. Assyeff as well as Mr. Klopoff referring to the Bulgarian Committee to the Trustees meeting.
- 9) In reply to Pare. 5, xxxix: "Mme. Rosrich felt sure that the Permanent Committee would manifest a vigilant activity and whe e possibile would not lose opportunity to gather around itself all separate units which are directed to the Promotion of the Rosrich Pact."

Mr. Horch wishes to state again that the "Permanent Committee" is an outcome of the Convention held at Washington and the Chairman did his very best in the past, and will zantiums act in accordance with what he feels is best for this work. In regard to the European countries, Dr. Chklaver was dealing with all the various European Centers. Once again, Mr. Horch wishes to remind all concerned that the failures of others should not be blamed on him.

10) The following letter from Mr. Klopov to Mr. Horch of February 1st, 1935 was read:

Honorable Monsieur,

Sofia, le 1 fevrier, 1985

Il mest particulierement agreable de vous remercier au nom du Comite temporaire du Pacte Roerich en Bulgarie pour votre si aimable lettre et pour l'envoi des 11 livres sur "la Benniere de la paix," dument recus. Le drapeau et les 50 emblemes, que vous mentionnes avoir expedies, ne me sont pas encore parvenus.

A mon regret je ne peux pas encore vous annoncer la formation d'un comité permanent pour le Pacte Roerich. Toutefois, un tel gamitexpermanent est sur le point d'etre fonde dans notre ville. Et je m'empresse a vous souligner des a present, que nous vous serons toujours tres reconnaissants pour les directives que vous pouvez nous fournir dans notre commun effort en vue de la conservation des monuments culturels de la humanite.

Votre tres devoue et respectueux:

P.S. Je viens de recevoir 10 nouveaux livres et vous en remercie chaleureusement. Ch. Klopov. "

It is evident that nothing stops Klopov from forming a Committee.

Mr. Klopov's letter was given to Mrs. Lichtmann to be read by her. This is the letter which was attached to Urusvati Minutes #158.

As Vice-Chairman of the Permanent Committee, Miss Grant wishes to state that for her, the Indications of Frof. Roerich, as Creator of the Treaty, and Mms. Roerich, as the Vicaress of our works, will continue to be her guidance.

Mrs. Lichtmann joins Miss Grant in this statement.

#9) Re Para 10: Fifteen articles in Russian have been received by Mrs.
Lichtmann and added to the manuscript of the Book.

Re Para 11: All articles thus far edited by Miss Grant, numbering 16, have been sent by Mrs. Lichtmann to Mme. de Roerich. 9 articles of these were sent hymms to Mrs. North and remaining ones are being sent to her now.

- 10) Re Para. 16: Mrs. Lichtmann reports that she received the book issued by Mr. Rudzitis on Professor Regridh, which is beautifully edited and is truly an excellent book, containing 4 articles and fine illustrations. It is touching to see such devotion as manifested by Mr. Rudzitis.

  Mrs. Lichtmann received from him 25 copies, which she gave to the Trustees and distributed otherwise; she also sent 4 reviews to the leading Russia: papers here, of which some ere written by Mr. Moskoff and Mr. C. Shachovsky. The first review appeared on Aug. 14th in Ressviet.
- 11) From the Children's Newspaper, a Weekly, date of May 1935, published in London, England:

### " WORLD TREASURES "

- Twenty one nations in the New World have signed a treaty to which we hope all nations in the Old World will hasten to add their signatures.
- " The treaty is an agreement to protect historical monuments and institutions associated with science and art in time of war.
- All nations can sign this treaty, which was suggested by Micholas Region, an artist born in Russia and now living in New York. When President Roosevelt signed it on behalf of America he declared that the countries of the Western Hemisphere were endeavouring to make of universal application, one of the orinciples vital to the preservation of modern civilization."

The above fine review has been received by Mrs. Lichtmann from a friend, and she at once wrote to the editor of this newspaper in London, esking him for some colles, and also sent him the literature on the Roerich Pact.

- 12) Minutes #187 of Urusvati, Himelayan Research Institute were read.
- 15) Re Urusv. Minutes 187, para 1: Mrs. Lichtmann will write Dr. Merrill as per instructions.

Re Para. 2, Mrs. Lichtmann received a check for \$200.- from Mr. Horch, representing the donation of Mr. Stokes for the last 2 months and at once sent it in a draft to Mms. de Rosrich.

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- 14. Miss E. J. Lichtmann states in rely to the strange entry made in Grusvati Minutes 187, Para. 2: Withe monthly transfer of \$100.- from Major Stokes, which Miss E.J. Lichtmann had assured would come regularly..."

  At no time did Miss Lichtmann nor Mr. Horch assure that the money would come regularly. Miss Lichtmann has announced in our Minutes 332, Para 15, that Mr. Stokes will give \$100 monthly. She likewise never wrote in her letter that the money will be sent regularly, as no Donor can be forced at anytime to send donations regularly. Thus far Major Stokes has kept to his promise, but sent the money when it best suited him.
- 15. Re Urusvati Minutes 187, Para. 2, in which the Museum debt is increased:
  Mr. Horch wishes again to remind that the Institutions here assume no
  further obligations for debts; Mence, if a Trustee advances any funds for
  expenditures, it cannot be charged to the Institution.

Mr. Horch requests that in accordance with this, the financial figures of Para. 2 should be corrected. Except donations are received, our Institutions here have no income to support institutions abroad, and we have to live according to our honest budget, without incurring further debts as was done in the past.

In answering the statement of Mr. Horch re para. 2, Mrs. Lichtmenn wishes to remind the Trustees that Urusvati, Himelayen Research Institute was and is one of the mainsprings of our whole Work as repeatedly told in Indications. If we will not accept all which is given to us by the Three Shields, the work everywhere will be destroyed, and we shall pay the Karms for it. Therefore it is our sacred duty to support Urusvati, Himelayan Research Institute.

Miss Grant joins Mrs. Lichtmann in her statement.

- 16. Mrs. Lichtmann wishes to ask whether \$150. which represents our obligation to Mr. Fosdick for the last 3 months (\$50 per month) will be paid to him, as he long ago pledged to send this money to Mms. de Roerich for Urusvati needs. This was atted by Mrs. Lichtmann at one of the Board meetings early in Spring.
- 17. Mrs. Lichtmann consulted Mr. Weiss and Mr. Grant regarding further procedure with the case of Teresa Cunningham, the Master Institute bookkeeper, who embezzled the funds of the School. They both advised the civil action rather than the criminal one. Thereupon she consulted Mr. Horch, who also agreed with the advice of the lawyers. All details and corres ondence re this case is given by Mrs. Lichtmann to Mr. Weiss.
- 18. Miss Grant reports that on Sunday, August 11 the accompanying item appeared in the New York Times, which she has transmitted to Prof. and Mme. Roerich. In the meantime she asks the Trustees what they feel should be done about it, as she is greatly concerned about its effect on the status of the Permanent Committee. The clipping is being attached to the minutes.
- 19. Miss Grent reports that Prof. Roerich has been elected an Honorary Member of the Liga Internacional de Accion Bolivariano. She has received the diploma of Election which she will send to Mms. Roerich.

Sina Lichtmann

Louis S. Horch Esther J. dishtram

STATEMENT BY LOUIS L. HORCH

Since none of the entries pertain to the issues raised at the 149th meeting held on August 17th, 1935 of New-York - entries made by Mrs S.Lichtmann and Miss Francis R.Grant - Mr.Horch wishes to state the following:

In regard to Mrs Lichtmann's and Miss Grant's entry in paragraph 5, Mr. Horch wishes to remind the Trustees that he has raised the question as to how the Trustees envisage to support the European Center. Mr. Horch has brought up this point so as not to give any false hopes nor false promises in regard to this matter, in order not to involve Mme Roerich in any further expenses. The times are very strained and Mr. Horch wishes the Trustees to view the obligations honestly and without bluff. Since Mrs. Lichtmann and Miss Grant seem to think that they will be able to contribute funds for the European Center, it will be their responsibility to Mme Roerich and Dr. Chklaver to do so. Mr. Horch does not wish to mislead Mme Roerich in making her lay out funds for the European Center and Urusvati.

The budget of the Master Institute of United Arts was not fulfilled in the past year. Mrs Lichtmann has applied for financial help, and this was given to her as mentioned in previous minutes. These payments were made possible only by deferring sums which were needed for urgent payments, for debts. At that time Mrs.Lichtmann did not choose to send the money she received to the European Center, but applied this money for the Master Institute of United Arts.

In reply to Miss Grant's and Mrs.Lichtmann's entry in paragraph 7, that the Trustees thrived since the inauguration of the Institute. Mr.Horch wishes to remind the Trustees that the Institution began to thrive when Mr.Horch began to advance his entire fortune. The names and fame of the Trustees grew when a great building was put up to honor the name and provide high positions for the Trustees. The ground on which this building stands was donated by Mr.Horch. If the Museum which honors the artist is in existence, it is due to Mr.Horch having purchased the paintings.

The entire Central Asiatic Roerich Expedition was financed by Mr. Horch.

The various trips of Mr and Mrs Lichtmann to Moscow, Mongolia, India and Europe, as well as Miss Grant's first trip to South America were financed from the same source.

When the American Bond and Mortgage Company failed, and threatened to stop the completion of the Building which would have meant the loss of the entire building, Mr. Horch contributed his last savings to carry through the work to its completion.

Mr. Horch once again sees clearly the real attitude of Mrs. Lichtmann and Miss Grant who so lightly overlook those who assisted them, and so readily and gracefully forget the true facts which made life easy for them.

Miss Grant and Mrs Lichtmann quickly forget as to who has financed the Pancosmos Corporation, the Beluha Corporation, the Ur Corporation, the News Syndicate, and Alatas, Master Institute, etc. for which large sums of money were given by Mr. Horch. Miss Grant and Mrs Lichtmann forget the ones who helped cover the deficits in former years. The donations secured by Mr. Horch from his friends are also forgotten. Mr. Horch has vouchers at his disposal to substantiate the facts.

Mr Horch wishes to go on record that he deeply and heartily appreciates any assistance given to the Institutions by any of the Trustees or from any of our friends and does not forget any good deed doen by anyone.

Mr.Horch states that, having been the subject of constant underminings, harassings and persecutions for thirteen years by some of the Trustees, he feels that he has not been associated with true "disciples of Light". The Source of Light we shall forever venerate, but the thirteen years of association with some of the Trustees (whose names I shall be ready to mention at any time), have taught us a bitter lesson of how under the guise of spirituality, the most unjust and unbelievable actions were committed. It is not enough to preach the Gospel, one has to live it. - Precisely, we never saw this principle enacted during these thirteen years.

In regard to expenditures which were permitted during the thirteen years, Mr.Horch wishes to state that despite the fact that the Institution opened in1929 with debts, and a \$75,000 loan from a bank, expenditures were permitted by our Leaders which would never have been permitted in any other organization. Professor and Mme Roerich assumed complete guidance, and their Indications were carried out by us in the most minute way. Every word from Professor Roerich was accepted as law, without questioning it.

When thousands of dollars were spent early beyond our means, Mr.Horch protested to Professor Roerich and constantly to the Trustees at New-York - but I was regarded as an "Enemy of Culture" because I dared to tell the truth and summon the co-workers to build up the institution on an honest basis, within our means and without injuring other people.

Mr.Horch regards the entries of Miss Grant and Mrs.Lichtmann about "the Shields and their undying devotion" as highest hypocrisy. All Trustees present will recall how Mrs Lichtmann seemingly enjoyed listening to the statement of Miss Grant during February, March and April, when Miss Grant, being embittered through the letters of Mme Roerich on the matters of the Expedition, accused Professor Roerich in order to vindicate herself concerning the failures of the Expedition with regard to the botanists, etc., stating that they were solely the fault of Professor Roerich and Mr.G.Roerich. Miss Grant stated that not only McM., but no botanist, could get along with Prof. Roerich and that they should have gone alone. Miss Grant's entries into the minutes in regard to these matters of the Expedition were accompanied with "remarks" which did not arouse Mrs Lichtmann's protest or indignation at that time.

We also recall Miss Grant's criticism that the Institutions were being forced to expand too rapidly. Likewise, Miss Grant questioned the high expenditures of Professor Roerich and Mr.G.Roerich as regards boots, watches, tents, etc.etc. for the present expedition. Mrs Lichtmann was present when Miss Grant made these statements and she showed a benevolent attitude towards them.

We also recall Miss Grant's statement that the American Press had lost trust in the Roerich Museum because of some of the statement which had been issued to them by the Museum. Miss Grant gave as an example the statement that Professor Roerich had gone to Abyssinia, which had been given to the press at his suggestion, etc.etc.etc.

We also remember how Miss Grant expressed her indignation at not having received sufficient details about Kansas from Professor Roerich and Mr. George Roerich. This all occurred in presence of Mrs Lichtmann.

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We also recall how the leadership of the Vicaress was not readily accepted by Mrs.Lichtmann and Miss Grant, because thei did not wish to accept Mme.Roerich's Leadership. Miss E.J.Lichtmann and Mr. and Mrs.Horch had to stand up for Mme.Roerich.

The reminders as to the Highest Source by Mrs.Lichtman and Miss Grant are laughable, for they are by no means examples of highly principles spiritual disciples, and if they think that we have forgotten their utterances and attitude at various times, they are greatly mistaken.

(signed) Louis L. Horch.

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#### MINUTES OF THE 350th MEETING OF THE TRUSTEES OF ROERICH MUSEUM HELD ON AUGUST 29th, 1935.

Present: Mr. L.L. Horch, Chairman; Miss Ester J. Lichtmann; Mr. S.M. Newberger

- 1. Mrs. Sina Lichtmann and Miss F.R. Grant called up Mr. Horch's Office only shortly before the meeting, stating that they would not be present.
- The following statements were contained in the Director's Report 198 of the Master Institute. This report was received by Mr. Horch on August 22nd, 1935.
  - Paragraph 9: "A financial report of the condition of the School was sent to the President, Mr. Horch, stating that we need \$270 .- , constituting the most urgent expenses and payment of bills, such as telephone, electric light, and printer. On August 2nd Mr. Horch sent a check of \$50, specifying that it should go for the catalogue. On the day we received the check, we had in our bank account \$2.06 deposit.

Paragraph 10: ".....The Administration has not been paid for 4 months."

Paragraph 15: "The financial situation of the Master Institute is again being brought to the attention of the President, Mr. Louis L. Horch. The Summer Session of this year, due to the impossibility of advertising, did not materialize. The lessons which now, namely one student in French and one in voice, do not even cover the postage used weekly by the School at present. The Director has taxed her thought and efforts to the utmost, but the condition is such that unless the Roerich Museum will halp the Master Institute with some immediately needed funds for circularization of the catalogues, three Sunday advertisements in the "Times", one or two advertisements in the "Art Digest", payments for electric lights and telephone, all debts to printers which have been outstanding for several months, and salary for the Secretary, of the Master Institute will not be able to begin its season this year.

"The Director wishes to call attention of the President and the Trustees to the fact that during the last year, whenever there was need to extend financial help to the Roerich Museum and the President called on the Director for this purpose, Master Institute gave all it had at that time, thus depriving itself of any surplus funds to enable itself to exist during the summer months, and to prepare its program of activities for the Fall.

The Director stresses again that the studios, offices, corridors and rest rooms of the Master Institute are in a very deplorable condition, needing certain painting to be done, repairs, and a general overhauling. There are no funds whatsoever to consider this. The fixing of planes which has been delayed in for the last 2 years cannot again be accomplished this year, and the only thing that can be done is the tuning of the instruments, which the Director is securing free of charge.

The Director hopes that serious consideration will be given to all these points and that financial help will be extended from the Roerich Museum to the Master Institute at the earliest possible date. The administration due to the Director for the last 4 months amounts to \$375.

In a letter dated August 24th, the Director Mrs. S. Lichtmann, writes the following:

"Had it not been for the payment of \$40 by a Patron, Mrs. Necarsulmer, which she made earlier than usual because of my request, the Master Institute could not have continued its existence at that time. I trust that you will give your attention this coming week to this serious matter."

3. Mr. Horch states that he has given serious attention to the statements of Mrs. Lightmann and gives the following reply:

It is well known to all Trustees that the Roerich Museum has no funds at its disposal. All Trustees are aware that the Museum faces constantly law suits from Bondholders and other creditors, and has just passed through a lengthy receivership. At present the Museum is faced with a Deficiency Judgement. Mr. Horch is doing everything in his power to save the Museum from further disasters. The Museum therefore has no funds at its disposal at this time. The Trustees all are aware, that the Roerich Museum depends on donations and support from the Institutions.

When Professor Roerich was here in 1834. On March 25th, 1934 in his presence the Budgets of the different Departments were presented. The Budget of the Master Institute, presented by its Director Mrs. S. Lichtmann, showed that the School expected \$20,000 from tuition fees, and a surplus of \$3355 for the year of October 1st, 1934 to October 1935. This sum was to be given to the Roerich Museum for its upkeep expenses, as it appears on that Budget as Income for the Roerich Museum. It is but natural that for the space and other privileges which the Master Institute enjoys, that the Master Institute would contribute a substantial sum for the upkeep of the Museum.

No personal favor was done Mr. Horch by any of the Trustees in giving funds from their departments to the Roerich Museum or the European Center, since these contributions constitute a moral obligation.

The records received from the Bookkeeper show the following status:

# Funds Received from Master Institute by Roerich Museum

July 1934		\$ 40
October, kath		50
November		 60
December	-	150
Januaryxkassx		56
January 1985		100
		75
		\$ 531

## Funds Given to Master Institute

The Master Institute has given on balance of approximately \$251.- to the Roerich Museum in 13 months. Mr. Horch appreciates these sums given by

the Master Institute, but also wishes to state that these sums were used exclusively for the needs of the Museum and European Center.

However, this is far below the financial assistance which the Roerich Museum expected to receive from the Master Institute.

Mr. Horch wishes once more to call attention to the fact that we owe for electric light over \$1,000. The Company constantly threatens us with cutting off our current.

The Chemical Bank demands larger payments, and threatens action.

We still are in debt to the N.Y. Telephone Company.

Payments to Westinghouse must being now.

Mr. Zimmermann and Mr. Fosdick wish to have their loans repaid.

Today papers were served by a Bondholder for a \$3,000 law-suit.

Beginning next month we must pay \$500 per month to Miss Norton.

This is not to mention all the old accounts on which people are constantly demanding payments.

In reply to Mrs. Lichtmann's statement that the surplus of the Master Institute was considerably depleted by her giving sums to the Roerich Museum, it can be stated that actual figures do not prove this. One of the causes why the surplus of the Master Institute is so low is because of the embezzlement of sums by the Bookkeeper Mrs. Cunningham, known thus far to amount to approximately \$360.

In reply to Mrs. Lichtmann's statements that she has not drawn "Administration," Mr. Horch deeply regrets this, and states that he would have preferred to have the secretarial salary eliminated in favor of the Director's salary, especially as the Summer Session was so poorly attended.

Inssmuch as the Roerich Museum unfortunately has no funds at its disposal the Roerich Museum cannot acceed to Mrs. Lichtmann's request for funds.

Since Mrs. Lichtmann stated that she cannot open the School unless the Roerich Museum furnishes the requested sums, the President would like to know what further steps Mrs. Lichtmann wishes to take.

When the receipts of a School decline from approximately \$30,000 per year to \$6,000 per year, then a most serious situation is being presented to the Trustees. This is a situation which cannot be covered up by excuses or by blaming the Receivership. - Some other departments, for example the International Art Center, gave some of its most important international exhibitions during the Receivership. The Roerich Society, under Mrs. Horch's direction, during the same period contributed a great deal toward the upkeep of the Museum.

In the season 1929-1930 tuition receipts of the School were \$37,173.56. In the report of the Director, Mrs. S. Lichtmann to the Board of Regents, the tuition receipts from July 1st, 1934 to June 30th, 1935 were \$5,904.26.

4. Mr. Newberger wishes to express his surprise and regret that, in view of the urgency expressed by Mrs. Lichtmann (in her notes to Mr. Horch) as to the financial situation facing the Master Institute, it was not possible for her, and Miss Grant, to attend tonight's meeting of the Trustees.

I understand that the situation is considered by Mrs. Lichtmann as so grave that failure of the Roerich Museum to provide the Master Institute with immediate financial assistance would necessitate the closing of the Institute.

This would seem to call for instant and serious consideration by all the Trustees. My personal impression has always been that the Master Institute was originally visualized as a source of financial support to the Museum, as well other Departments, and not that the Museum was to support the Master Institute. I understand that the income of the Master School has been for the past year about thirty per cent of the amount estimated in the budget, and that the amount advanced by the Institute to the Museum has been about 10% of the amount contemplated in the budget for that purpose.

I have heard reports of improving conditions in other schools during the past year, if not in all departments, at least in some departments. I do not understand how the receivership of the Building could be held directly accountable for all of the decline in the earnings of the Master Institute.

It is my impression that, under the reorganization plan for the Building, which from my knowledge of other situations was miraculously favorable to the Roerich Museum, that our first duty is perforce to the bondholders, and I regret that I am unable to visualize how the Museum can properly extend financial aid to the departments which are supposed to contribute to the maintenance of the Museum. I am sure that all the Trustees deeply appreciate the support which the Master Institute has from time to time extended to it, and in this appreciation I heartily concur; however, I submit that in my opinion the various departments must find means of self-support and continued assistance to the Museum rather than to look to the Museum to support them,

I note with gratification the continued progress of the Rosrich Society and understand that it has made substantial contributions to the Museum.

Mr. Horch has performed an astounding accomplishment in the successful conclusion of the reorganization proceedings. He still faces tremendous difficulties in the deficiency proceedings, etc., and I am sure he merits the united support of all the Trustees in the unremitting battle which he is waging for the existence and maintenance of the works and the building.

Miss E.J. Lichtmann heartily joins Mr. Newberger in his appreciation of Mr. Horch's untiring efforts to save the works.

In regard to Miss F. R. Grant's and Mrs. S. Lichtmann's statements in Paragraph 7, Minutes 349 of the Trustees' Meeting held here on August 17th, ".....that since Professor and Madame Roerich began to guide the Institutions founded by them, the Trustees began to rise together...."; also, "Moreover, Prof. and Madame Roerich have given everything they had to all Trustees and to the furtherance of the work;" —

MR. HORCH WISHES TO GO ON RECORD WITH THE FOLLOWING STATEMENT:

Mr. Horch wishes to remind the Trustees that when Mr. and Mrs. Louis L. Horch wark approached, they were financially independent, had a large capital at their disposal and enjoyed the highest integrity in all their circles as well as in their business relationships.

At the end of 13 years, under the complete guidance of Prof. and Madame Roerich, white and effort to the exact execution of Professor and Madame Roerich's plans, Mr. and Mrs. Horch find themselves heavily in debt, having signed all notes and obligations for all Institutions, and now facing a Deficiency Judgement.

Mr. Horch wishes to remind the Trustees, that the Institutions began to thrive when Mr. Horch began to advance his entire fortune.

Before Mr. and Mrs. Horch came, the Master School occupied only a large studio on the 3rd floor at 312 West 54th Street. The names and fame of the Trustees grew when a great twenty-seven Building was erected to honor the name of Roerich, and provide high mositions for the Trustees.

The ground on which this Building (310 Riverside Drive) stands, was donated by Mr. Horch. The cost of the ground amounted to \$400,000.

If the Museum which honors the Artist is in existence, it is due to Mr. Horch's having purchased the paintings.

The various trips of Mr. and Mrs. M.M. Lichtmann to Moscow, M ngolia, India and Europe, as well as Miss Grant's first trip to South America, were financed from the same source.

When the American Bond and Mortgage Co. failed, and threatened to stop the completion of the Building, which would have meant the loss of the entire Building, Mr. Horch contributed his last savings to carry through the work to its completion.

Miss F. Grant and Mrs. Sina Lichtmann quickly forget as to who has financed the Pancosmos Corporation, the Beluha Corporation, the Ur Corporation, Alatas, Master Institute, Corona Mundi, etc. etc. etc., for which large sums were given by Mr. Horch. Mr. Horch assisted also the News Syndicate.

Apparently the Deficits of former years of the various Institutions are easily forgotten, which Mr. Horch helped to cover. Mr. Horch has vouchers to substantiate the facts. The donations secured by Mr. Horch from his friends are also forgotten.

Mr. Horch wishes also to go on record, that he deeply and heartily appreciates any assistance given to the Institutions by any of the Trustees, or by any kan friends.

IN RECARD TO EXPENDITURES which were permitted during the 13 years: Mr. Horch wishes to state that despite the fact that the Institution opened in 1929 with debts, and a \$75,000 loan from a Bank, and even after the auction by Corona Mundi of paintings and art objects at low figures, expenditures were permitted by our Leaders, Professor and Madame Roerich which would never have been permitted in any other organization. Professor Roerich was present in New York when the new building opened its doors.

Professor and Madame Roerich had assumed complete guidance and their Indications were parried out by us in the most minute way. Every word from Professor Roerich was accepted as law, without questioning it.

When thousands of dollars were spent yearly beyond our means, Mr. Horch protested, but he was regarded as an "Enemy of Culture" because he dared to tell the truth and summon the co-workers to build up the Institutions on an honest basis, within our means and without injuring other people.

6. Mr. Horch states that the Budget 1934-35 submitted by the Director of the Roerich Museum Press, Miss Grant, showed an expected Income of \$1100.Only \$25 was given, according to the Bookkeeper's report, by the Roerich Museum Press to the Roerich Museum during that period. No financial statements of the Roerich Museum Press have been received by the Trustees for many months.

The Roerich Society expected to give \$1,000 to the Roerich Museum, and gave \$1,150. - during 1934-1935.

- 7. Miss E.J. Lichtmann announced that Mr. Horch and herself have received another \$100.- from Major Stokes for Urusvati. The check is being sent to Mrs. S. Lichtmann for transmittal to Urusvati.
- 8. Mr. Horch announced that in September, after the return of members from vacations, he will call a meeting of the Permanent Committee.
- 8. It is more than gratifying for Mr. Horeh to announce that the Bondholders will receive for the first time in almost four years, an interest payment amounting to the rate of 1% per year.

Miss Lichtmann and Mr. Newberger express their deepest appreciation to Mr. Horch who has so valiantly fought for years for the interests of the Bondholders and the Institutions.

10. Mr. Horch announces that now taxes and all other charges for the Building are promptly paid.

11. As long as Miss Grant and Mrs. Lichtmann have at the Trustees Meeting held on August 17th, in Paragraph 7 of the 349th Minutes, touched upon the matter of Indications, Mr. Horch wishes to remind the Trustees that during all these years, Prof. and Madame Roerich have imposed upon us the necessity of accepting all their ideas, suggestions and plans, backing them up with "Indications."

We were forced to accept their advices and opinions, even though they often did not meet our sense of logic, reason and common sense.

However, now Madame Helena Roerich in her letter dated August 2nd, 1935 calls the means through which the Indications came "primitive" and stresses the distortions which creep in through these channels:

Madame Roerich "cancels" all the channels through which the Indications have come for 13 years and which were imposed upon us as the highest law.

Does this explain the many failures resulting from Prof. and Madame Roerich's exclusive Leadership during these 13 years?

If all other means except the Clair-Audience of Madame Helena Roerich are considered "primitive" according to Madame H. Roerich's letter of August 2nd, then why did Madame and Prof. Roerich permit 13 years the fate of the Institutions, Co-workers and Friends to solely depend upon those Indications?

Mr. and Mrs. L.L. Horch and Miss E.J. Lichtmann wish to go on record that they shall always associate the Highest Source of the Lord with the highest principles, which should be carried out in life and action. And to these noble and lofty principles, Mr. and Mrs. L.L. Horch and Miss E.J. Lichtmann shall forever remain faithful. Mr. S.M. Newberger joins in expressing his desire to serve the high and lofty principles.

Esther J. Liebtnann



#### MINUTES OF THE 350th MEETING OF THE TRUSTEES OF ROERICH. MUSEUM HELD ON AUGUST 29th. 1935.

Present: Mr. L. L. Horch, Chairman; Miss Esther J. Lichtmann; Mr. S.M. Newberger.

1. Mrs. Sina Lichtmann and Miss F. R. Grant called up Mr. Horch's Office only shortly before the meeting, stating that they would not be present.

2. The following statements were contained in the Director's Report 198 of the Master Institute. This report was received by Mr. Horch on August 22nd, 1935.

Paragraph 9: "A financial report of the condition of the School was sent to the President, Mr. Horch, stating that we need \$270.-, constituting the most urgent expenses and payment of bills, such as telephone, electric light, and printer. On August 2nd Mr. Horch sent a check of \$50, specifying that it should go for the catalogue. On the day we received the check, we had in our bank account \$2.06 deposit."

Paragraph 10: ".... The administration has not been paid for 4 months."

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"The Director stresses again that the studios, offices, corridors and rest rooms of the Master Institute are in a very deplorable condition, needing certain painting to be done, repairs, and a general overhauling. There are no funds whatsoever to consider this. The fixing of pianos which has been delayed for the last 2 years cannot the again be accomplished this year, and the only thing that can be done is the tuning of the instruments, which the Director is securing free of charge.

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3. Mr. Horch states that he has given serious attention to the statements of Mrs. Lichtmann and gives the following reply:

It is well known to all Trustees that the Roerich Museum has no funds at them its disposal. All Trustees are aware that the Museum faces constantly law suits from Bondholders and other creditors, and has just passed through a lengthy receivership. At present the Museum is faced with a Deficiency Judgement. Mr. Horch is doing everything in his power to save the Museum from further disasters. The Museum therefore has no funds at its disposal at this time. The Trustees all are aware, that the Roerich Museum depends on donations and upport from the Institutions.

When Professor Roerich was here in 1934. On March 25th, in his presence the Budgets of the different Departments were presented. The Budget of the Master Institute, presented by its Director Mrs. S. Lichtmann, showed that the School expected \$20,000 from tuition fees, and a surplus of \$3355 for the year of October 1st, 1934 to October 1935. This sum was to be given to the Roerich Museum for its upkeep expenses, as it appears on that Budget as Income for the Roerich Museum. It is but natural that for the space and other privileges which the Master Institute enjoys, that the Master Institute would contribute a substantial sum for the upkeep of the Museum.

No personal favor was done Mr. Horch by any of the Trustees in giving funds from their departments to the Roerich Museum or the European Center, since these contributions constitute a moral obligation.

The records received from the Bookkeeper show the following status:

# Funds Received from Master Institute by Roerich Museum

July 1934 - \$40.00 October - 50.00 November - 60.00 December - 150.00 - 56.00 January 1935 - 100.00 75.00 \$531.00

# Funds given to Master Institute

May 1935 (From Tax Exemption) \$150.00
June (""") 100.00
August (by Mr. Horch) - 50.00

The Master Institute has given on balance approximately \$231. - to the Roerich Museum in 13 months. Mr. Horch appreciates these sums given by

the Master Institute, but also wishes to state that these sums were used exclusively for the needs of the Museum and European Center. However, this is far below the financial assistance which the Roerich Museum expected to receive from the Master Institute.

Mr. Horch wishes once more to call attention to the fact that we owe for electric light over \$1,000. The Company constantly threatens us with cutting off our current.

The Chemical Bank demands larger payments, and threatens action. We are still in debt to the N.Y. Telephone Company.

Payments to Westinghouse must being now.
Mr. Zimmerman and Mr. Fosdick wish to have their loans repaid. Today papers were served by a Bondholder for a \$3,000 la w-suit. Beginning next month we must pay \$500 per month to Miss Norton. This is not to mention all the old accounts on which people are constantly demanding payments.

In reply to Mrs. Lichtmann's statement that the surplus of the Master Institute was considerably depleted by her giving sums to the Roerich Museum, it can be stated that actual figures do not prove this. One of the causes why the surplus of the Master Institute is so low is because of the embezzlement of sums by the Bookkeeper Mrs. Cunningham, known thus far to amount to approximately \$360.

In reply to Mrs. Lichtmann's statements that she has not drawn "Administration", Mr. Herch deeply regrets this, and states that he would have preferred to have the secretarial salary eliminated in favor of the Director's salary, especially as the Summer Session was so poorly attended.

Inasmuch as the Roerich Museum unfortunately has no funds at its disposal. the Roerich Museum cannot acceed to Mrs. Lichtmann's request for funds.

Since Mrs. Lichtmann stated that she cannot open the School unless the Roerich Museum furnishes the requested sums, the President would like to know what further steps Mrs. Lichtmann wishes to take.

When the receipts of a School decline from apprximately \$30,000 per year to \$6,000 per year, then a most serious situation is being presented to the Trustees. This is a situation which cannot be covered up by excuses or by blaming the Receivership. - Some other departments, for example the International Art Center, gave some of its most important international exhibitions during the Receivership. The Roerich Society, under Mrs. Horch's direction, during the same period contributed a great deal toward the upkeep of the Museum.

In the season 1929-1930 tuition receipts of the School were \$37,173.56. In the report of the Director, Mrs. S. Lichtmann to the Board of Regents, the tuition receipts from July 1st, 1934 to June 30th, 1935 were \$5,904.26. 4. Mr. Newberger wishes to express his surprise and regret that, in view of the urgency expressed by Mrs. Lichtmann (in her notes to Mr. Horch) as to the financial situation facing the Master Institute, it was not possible for her, and Miss Grant, to attend tonight's meeting of the Trustees. I understand that the situation is considered by Mrs. Lichtmann as so grave that failure of the Roerich Museum to provide the Master Institute with Immediate financial assistance would necessitate the closing of the Institute.

This would seem to call for instant and serious consideration by all the Trustees. My personal impression has always been that the Master Institute was originally visualized as a source of financial support to the Museum, as well were other Departments, and not that the Museum was to support the Master Institute. I understand that the income of the Master School has been for the past year about thirty per cent of the amount estimated in the budget, and that the amount advanced by the Institute to the Museum has been about 10% of the amount contemplated in the budget for that purpose.

I have heard reports of improving conditions in other schools during the past year, if not in all departments, at least in some departments. I do not understand how the receivership of the Building could be held directly accountable for all of the decline in the earnings of the Master Institute.

It is my impression that, under the reorganization plan for the Building, which from my knowledge of other situations was miraculously favorable to the Roerich Museum, that our first duty is perforce to the bondholders, and I regret that I am unable to visualize how the Museum can properly extend financial aid to the departments which are supposed to contribute to the maintenance of the Museum. I am sure that all the Trustees deeply appreciate the support which the Master Institute has from time to time extended to it, and in this appreciation I heartily concur; however, I submit that in my opinion the various departments must finds means of self-support and continued assistance to the Museum rather than to look to the Museum to support them.

I note with gratification the continued progress of the Roerich Society and understand that it has made substantial contributions to the Museum.

Mr. Horch has performed an astounding accomplishment in the successful conclusion of the reorganization proceedings. He still faces tremendous difficulties in the deficiency proceedings, etc., and I am sure he merits the united support of all the Trustees in the unremitting battle which he is waging for the existence and maintenance of the works and the building.

Miss E.J.Lichtmann heartily joins Mr. Newberger in his appreciation of Mr. Horch's untiring efforts to save the works.

5. In regard to Miss F.R.Grant's and Mrs . S. Lichtmann's statements in paragraph 7, Minutes 349 of the Trusrtees' Meeting held here on August 17th, "....that since Professor and Madame Roerich began to guide the Institutions founded by them, the Trustees began to rise together..."; also, "Moreover, Prof. and Madame Roerich have given everything they had to all Trustees and to the furtherance of the work;" -

MR. HORCH WISHES TO GO ON RECORD WITH THE FOLLOWING STATEMENT:

Mr. Horch wishes to remind the Trustees that when Mr. and Mrs. Louis L. Horch approached, they were financially independent, had a large capital at their disposal and enjoyed the highest integrity in all their circles as well as in their business relationships.

At the end of 13 years, under the complete guidance of Prof. and Madame Roerich, giving all their time and effort to the exact execution of Professor and Madame Roerich's plans, Mr. and Mrs. Horch find themselves heavily in debt, having signed all notes and obligations for all Institutions, are now facing a Deficiency Judgement, and are on the verge of bankruptcy. Mr. Horch wishes to remind the Trustees, that the Institutions began to thrive when Mr. Horch began to advance his entire fortune.

Before Mr. and Mrs. Horch came, the Master School occupied only a large studio on the 3rd floor at 312 West 54th Street. The names and fame of the Trustees grew when a great twenty-seven Building was erected to honor the name of Roerich, and provide high positions for the Trustees.

The ground on which this Building (310 Riverside Drive) stands, was donated by Mr. Horch. The cost of the ground amounted to \$400,000.-

If the Museum which honors the Artist is in existence, it is due to Mr. Horch's having purchased the paintings. The paintings were not donated.

Due to the financial assistance by Mr. Horch, the "Central Asiatic Roerich Expedition" took place.

The various trips of Mr. and Mrs. Lichtmann to Moscow. Mongolia, India and Europe, as well as Miss Grant's first trip to South America, were financed from the same source.

When the American Bond and Mortgage Co. failed, and threatened to stop the completion of the Building, which would have meant the loss of the entire Building, Mr. Horch contributed his last savings to carry through the work to its completion.

Miss F. Grant and Mrs. Sina Lichtmann quickly forget as to who has financed the Pancosmos Corporation, the Beluha Corporation, the Ur Corporation, Alatas, Master Institute, Corona Mundi, etc.etc.etc., for which large sums were given by Mr. Horch. Mr. Horch also assisted the News Syndicate.

Apparently the Deficits of former years of the various Institutions are easily forgotten, which Mr. Horch helped to cover. Mr. Horch has vouchers to substantiate the facts. The donations secured by Mr. Horch from his friends are also forgotten.

Mr. Horch mom wishes also to go on record, that he deeply and heartily appreciates any assistance given to the Institution by any of the Trustees, or by any friends.

IN REGARD TO EXPENDITURES which were permitted during the 13 years:
Mr. Horch wishes to state that despite the fact that the Institution
opened in 1929 with debts, and a \$75,000 loan from a Bank, and even
after the auction by Corona Mundi of paintings and art objects at low
figures, expenditures were permitted by our Leaders, Professor and
Madame Roerich which would never have been permitted in any other
organization. Professor Roerich was present in New York when the new
building opened its doors.

Professor and Madame Roerich had assumed complete guidance and their Indications were carried out by us in the most minute way. Every word from Professor Roerich was accepted as law, without questioning it.

- When thousands of dollars were spent yearly beyond our means, Mr. Horeh protested, but he was regarded as an "Enemy of Culture" because he dared to tell the truth and summon the co-workers to build up the Institutions on an honest basis, within our means and without injuring other people.
  - 6. Mr. Horch states that the Budget 1934-35 submitted by the Director of the Roerich Museum Press, Miss Grant, showed an expected Income of \$1100.0 Only \$25 was given, according to the Bookkeeper's report, by the Roerich Museum Press to the Roerich Museum during that period. No financial statements of the Roerich Museum Press have been received by the Trustees for many months.

The Roerich Society expected to give \$1,000 to the Roerich Museum, and gave \$1,150.- during 1934-1935.

- 7. Miss E.J.Lichtmann announced that Mr. Horch and herself have received another \$100.- from Major Stokes for Urusvati. The check is being sent to Mrs. S. Lichtmann for transmittal to Urusvati.
- 8. Mr. Horch announced that in September, after the return of members from acations, he will call a meeting of the Permanent Committee.
  - 9. It is more than gratifying for Mr. Horch to announce that the Bondholers will receive for the first time in almost four years, an interest payment amounting to the rate of 1% per year.

Miss Lichtmann and Mr. Newberger express their deepest appreciation to Mr. Horch who has so valiantly fought for years for the interests of the Bondholers and the Institutions.

10. Mr. Horch announces that now taxes and all other charges for the Building are promptly paid.

11. As long as Miss Grant and Mrs. Lichtmann have at the Trustees Meeting held on August 17th, in Paragraph 7 of the 349th Minutes, touched upon the matter of Indications, Mr. Horch wishes to remind the Trustees that during all these years, Prof. and Madame Roerich have imposed upon us the necessity of accepting all their ideas, suggestions and plans, backing them up with "Indications."

We were forced to accept their advices and opinions, even though they often did not meet our sense of logic, reason and common sense.

However, now Madame Helena Roerich in her letter dated August 2nd, 1935 calls the means through which the Indications come "primitive" and stresses the distortions which creep in through these channels! Madame Roerich "cancels" all the channels through which the Indications have come for 13 years and which were imposed upon us as the highest law.

Does this explain the many failures, resulting from Prof. and Madame Roerich's exclusive Leadership during these 13 years?

If all other means except the Clair-Audience of Madame Helena Roerich are considered "primitive" according to Madame H. Roerich's letter of August 2nd, then why did Madame and Prof. Roerich permit 13 years the fate of the Institutions, Co-workers and Friends to solely depend upon those Indications?

Mr. and Mrs. L. L. Horch and Miss E. J. Lichtmann wish to go on record that they shall always associate the Highest Sources of the Lord with the highest principles, which should be carried out in life and action. And to these noble and lofty principles, Mr. and Mrs. L. L. Horch and Miss E.J. Lichtmann shall forever remain faithful, Mr. S.M. Newberger joins in expressing his desire to serve the high and lofty principles.

Louis L. Horch
Sidney M. Newberger
Esther J. Lichtmann

## MINUTES of the 350th MEETING OF THE TRUSTEES OF ROERICH MUSEUM HELD on AUGUST 29th.1935.

Present: Mr.L.L. Horch, Chairman, Miss Esther J. Lichtmann, Mr.S.M. Newberger.

- 1. Mrs Sina Lichtmann and Miss F.R. Grant called up Mr. Horch's Office only shortly before the meeting, stating that they would not be present.
- 2. The following statements were contained in the Director's Report 198 of the Master Institute. This report was received by Mr. Horch on August 22nd, 1935. (Here follow quotations from Report 198, from paras 9, 10, 15.)
- 3) Mr.Horch states that he has given serious attention to the statements of Mrs Lichtmann and gives the following reply:

  It is well known to all Trustees that the Roerich Museum has no funds at the disposal. All Trustees are aware that the Museum faces constantly law suits from Bondholders and other creditors, and has just passed through a lengthy receivership. At present the Museum is faced with a Deficiency Judgment. Mr.Horch is doing everything in his power to save the Museum from further disasters. The Museum therefore has no funds at its disposal at this time. The Trustees all are aware, that the Roerich Museum depends on donations and support from the Institutions.

When Professor Roerich was here in 1934. On March 25th 1934 in his presence the Budgets of the different Departments were presented. The Budget of the Master Institute, presented by its Director Mrs S.Lichtmann, showed that the School expected \$20,000 from tuition fees, and a surplus of \$3355 for the year of October 1st 1934 to October 1935. This sum was to be given to the Roerich Museum for its upkeep expenses, as it appears on that Budget as Income for the Roerich Museum. It is but natural that for the space and other privileges which the Master Institute enjoys, that the Master Institute would contribute a substantial sum for the upkeep of the Museum. No personal favor was done Mr.Horch by any of the Trustees in giving funds from their departments to the Roerich Museum or the European Center, since these contributions constitute a moral obligation.

The records received from the bookkeeper show the following status: Funds received from Master Institute by Roerich Museum

Funds Given to Master Institute

May 1935 (from Tax Exemption...\$150

June " " " " 100

August (by Mr. Horch 50

\$300

The Master Institute has given on balance approximately \$231 to the Roerich Museum in 13 months. Mr. Horch appreciates these sums given by the Master Institute, but also wishes to state that these sums were used exclusively

for the needs of the Museum and European Center. However, this is far below the financial assistance which the Roerich Museum expected to receive from the Master Institute.

Mr. Horch wishes once more to call attention to the fact that we owe for electric light over \$1,000. The company constantly threatens us with cutting off our current.

The Chemical Bank demands larger payments and threatens action.

We still are in debt with the Ny. Y. Telephone Company.

Payments to Westinghouse must being made now.

Mr. Zimmermann and Mr. Fosdick wish to have their loans repaid. To-day papers were served by a Bondholder for a \$3,000 law-suit.

Beginning next month we must pay \$500 per month to Miss Norton.

This is not to mention all the old accounts on which people are constantly

demanding payment.

In reply to Mrs Lichtmann's statement that the surplus of the Master Institute was considerably depleted by her giving sums to the Roerich Museum, it can be stated that actual figures do not prove this. One of the cases why the surplus of the Master Institute is so low is because of the embesslement of sums by the bookkeeper Mrs Cunningham, known thus far to amount to approximately.

In reply to Mrs Lichtmann's statements that she has not drawn "Administration", Mr. Horch deeply regrets this, and states that he would have preferred to have the secretarial salary eliminated in favour of the Director's salary, especially as the Summer Session was so poorly attended www.

Inasmuch as the Roerich Museum unfootunately has no funds at its disposal, the

Reerich Museum cannot acceed to Mrs Lichtmann's request for funds. Since Mrs Lichtmann stated that she cannot open the School unless the Roerich

museum furnishes the requested sums, the President would like to know what further steps Mrs Lichtmann wishes to take.

When the receipts of a School decline from approximately \$30,000 per year to \$6,000 per year, then a most serious situation is being presented to the Trustees. This is a situation which cannot be covered up by excuses or by blaming the Receivership.— Some other departments, for example the International Art Center, gave some of its most important international exhibitions during the Receivership. The Roerich Society, under Mrs Horch's direction, during the same period contributed a great deal toward the upkeep of the

Museum.

In the season 1929-1930 tuition receipts of the School were \$37,173.56.
In the report of the Director, Mrs S.Lichtmann to the Board of Regents, the tuition receipts from July 1st 1934 to June 30th 1935 were \$5,904.26

4 Mr. Newberger wishes to express his surprise and regret that, in view of the urgency expressed by Mrs Lichtmann (in her notes to Mr. Horch) as to the financial situation facing the Master Institute, it was not possible for her and Miss Grant, to attend tonight's meeting of the Trustees. I understand that the situation is considered by Mrs Lichtmann as so grave that failure of the Roerich Museum to provide the Master Institute with immediate financial assistance would necessitate the closing of the Institute.

This would seem to call for instant and serious consideration by all the Trustees. My personal impression has always been that the Master Institute was originally visualized as a source of financial support to the Museum, as well as other Departments, and not that the Museum was to support the Master Institute. I understand that the income of the Master School has been for the past year about thirty per cent of the amount estimated in the budget and that the amount advanced by the Institute to the Museum had been about 10% of the amount contemplated in the budget for the purpose.

I have heard reports of improving conditions in other schools during the past year, if not in all departments, at least in some departments. I do not

understand how the receivership of the Building could be held directly accountable for all of the decline in the earnings of the Master Institute.

It is my impression that, under the reorganization plan for the Building which from my knowledge of other situations was miraculously favourable to the Roerich Museum, that our first duty is perforce to the bondholder, and I regret that I am unable to visualize how the Museum can properly extend financial aid to the departments which are supposed to contribute to the maintenance of the Museum. I am sure that all the Trustees deeply appreciate the support which the Master Institute has from time to time extended to in my to it, and in this appreciation I heartily concur; however I submit that in my opinion the various departments must find means of self-support and continued assistance to the Museum rather than to look to the Museum to support them.

I note with gratification the continued progress of the Roerich Society and understand that it has made substantial contributions to the Museum.

Mr. Horch has performed an astounding accomplishment in the successful conclusion of the reorganization proceedings. He still faces tremendous difficulties in the deficiency proceedings, etc. and I am sure he merits the united support of all the Trustees in the unremitting battle which he is waging for the existence and maintenance of the Works and the building.

Miss E.J. Lichtmann heartily joins Mr. Newberger in his appreciation of Mr. Horch's untiring efforts to save the works.

In regard to Miss F.R.Grant's and Mrs S.Lichtmann's statements in paragraph 7, Minutes 349 of the Trustees' Meeting held here on August 17th, ... "that since Professor and Madame Roerich began to guide the Institutions founded by them, the Trustees began to rise together ... " also "moreover, Prof and Madame Roerich have given everything they had to all Trustees and to the furtherance of the work". --

MR. HORCH WISHES TO GO ON RECORD WITH THE FOLLOWING STATEMENT :

Mr. Horch wishes to remind the Trustees that when Mr and Mrs Louis L. Horch approached, they were financially independent, had a large capital at their disposal and enjoyed the highest integrity in all their circles as well as in their business relationships.

At the end of 13 years, under the complete guidance of Prof. and Madame Roerich, giving all their time and effort to the exact execution of Professor and Madame Roerich's plans, Mr and Mrs Horch find themselves heavily in debt, having signed all notes and obligations for all Institutions, and now facing a Deficiency Judgment.

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Expedition" took place.
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the completion of the Building, which would have meant the loss of the entire Building, Mr. Horch contributed his last savings to carry through the work to

its completion.

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also forgotten.

Mr. Horch wishes also to go on record, that he deeply and heartily appreciates any assistance given to the Institutions by any of the Trustees, or by any friends.

IN REGARD TO EXPENDITURES which were permitted during the 13 years: Mr.Horch wishes to state that despite the fact that the Institution opened in 1929 with debts and a \$75,000 loan from a Bank and even after the auction by Corona Mundi of paintings and art objects at low figures, expenditures were permitted by our Leaders, Professor and Madame Roerich, which would never have been cermitted in any other organization. Professor Roerich was present in New-York when the new building opened its doors.

Professor and Madame Roerich had assumed complete guidance and their Indications were carried out by us in the most minute way. Every word from Pro-

fessor Roerich was accepted as law, without questioning it.

When thousands of dollars were spent yearly beyond our means, Mr. Horch protested, but he was regarded as an "Enemy of Culture" because he dared to tell the truth and summon the co-workers to build up the Institutions on an honest basis, within ourmeans and without injuring other people.

6 Mr.Horch states that the Budget 1934-35 submitted by the Director of Roerich Museum Press, Miss Grant, showed an expected income of \$1100.-. Only \$25 was given according to the bookkeepers's report, by the Roerich Museum Press to the Roerich Museum during that period. No dinancial statements of the Roerich Museum Press have been received reserved by the Trustees for many months.

The Roerich Society expected to give \$1000 to the Roerich Museum, and gave

\$1100 during 1934-1935.

- 7 Miss E.J.Lichtmann announced that Mr.Horch and herself have received another \$100.- from Major Stokes for Trusvati. The check is being sent to Mrs.S.Lichtman for transmittal to Trusvati.
- 8 Mr. Horch announced that in September, after the return of members from vacation, he will call a meeting of the Permanent Committee.
- It is more than gratifying for Mr. Horch to announce that the Bondholders will receive for the first time in almost four years, an interest payment amounting to the rate of 1% per year.

Miss Lichtmann and Mr. Newberger express their deepest appreciation to Mr. Horen who has so valiantly fought for years for the interests of the Bondholders and

the Institutions.

- 10 Mr. Horch announces that now taxes and all other charges for the Building are promptly paid.
- As long as Miss Grant and Mrs Lichtmann have at the Trustees Meeting held on August 17th, in Paragraph 7 of the 349th Minutes, touched upon the matter of Indications, Mr. Horch wishes to remind the Trustees that during all these years, Prof. and Madame Roerich have imposed upon us the necessity of accepting all their ideas, suggestions and plans, backing them up with "Indications".

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We were forced to accept their advices and opinions, even though they often did not meet our sense of logic. reason and common sense.

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Does this explain the many failures, resulting from Prof. and Madame Roerich's exclusive Leadership during these 13 years?

If all other means except the Clairaudience of Madame Helena Roerich are considered "primitive" according to Madame H.Roerich's letter of August 2nd, then why did Madame and Prof.Roerich permit 13 years the fate of the Institutions Co-workers and Friends to solely depend upon those Indications?

Mr and Mrs L.L.Horch and Miss E.J.Lichtmann wish to go on record that they shall always associate the Highest Source of the Lord with the highest principles, which should be carried out in life and action. And to these noble and lofty principles Mr and Mrs L.L.Horch and Miss E.J.Lichtmann shall forever remain faithful. Mr.S.M.Newberger joins in expressing his desire to serve the high and lofty principles.

Signed ]

Louis L. Horch

Sidney M. Newberger

Esther J.Lichtmann

Together with Minutes #349 a "STATEMENT by LOUIS L.HORCH, dated Aug.17,1935" was also received, part of which has entered the above Minutes #350, para 5, but other passages from this Statement are quoted in the following:

"Since none of the entries pertain to the issues raised at the 149th meeting held on August 17th, 1935 of New-York - entries made by Mrs S. Lichtmann and Miss Trances R. Grant - Mr. Hor ch wishes to state the following:

In regard to Mrs Lichtmann's and Miss Grant's entry in paragraph 5, Mr Horch wishes to remind the Trustees that he has raised the question as to how the Trustees envisage to support the European Center. Mr. Horch has brought up this point so as not to give any false hopes nor false promises in regard to this matter, in order not to involve Mme Roerich in any further expenses. The times are very strained and Mr. Horch wishes the Trustees to view this obligation honestly and without bluff. Since Mrs Lichtmann and Miss Grant seem to think that they will be able to contribute funds for the European Center, it will be their responsibility to Mme Roerich and Dr. Chklaver to do so. Mr. Horch does not wish to mislead Mme Roerich in making her lay out funds for the European Center and Urusvati.

The budget of the Master Institute of United Arts was not fulfilled in the past year. Mrs Lichtmann has applied for financial help, and this was given to her as mentioned in previous minutes. These payments were made possible only by deferring sums which were needed for urgent payments, for debts. At that time Mrs Lichtmann did not choose to send the money she received to the European Center, but applied this money for the Master Institute of United Arts....

Mr. Horch states that, having been the subject of constant undermining, harassing and persecutions for thirteen years by some of the Trustees, he feels that he has not been associated with true "disciples of Light". The Source of Light we shall forever venerate, but the thirteen years of association with some of

the Trustees (whose names I shall be ready to mention at any time), have taught us a bitter lesson of how under the guise of spirituality, the most unjust and unbelievable actions were committed. It is not enough to preach the Gospel, one has to live it. - Precisely we never saw this principle enacted during these thirteen years.....

signed Louis L. Horch.